

VIII. Cost of Financing Plan Implementation [ORC Section 3734.53(A)(9), (12) and (B)]

The Tables referenced throughout Section VIII of this *Plan Update* are included as attachments at the end of the section.

A. Funding Mechanisms

1. Authority Disposal Fees

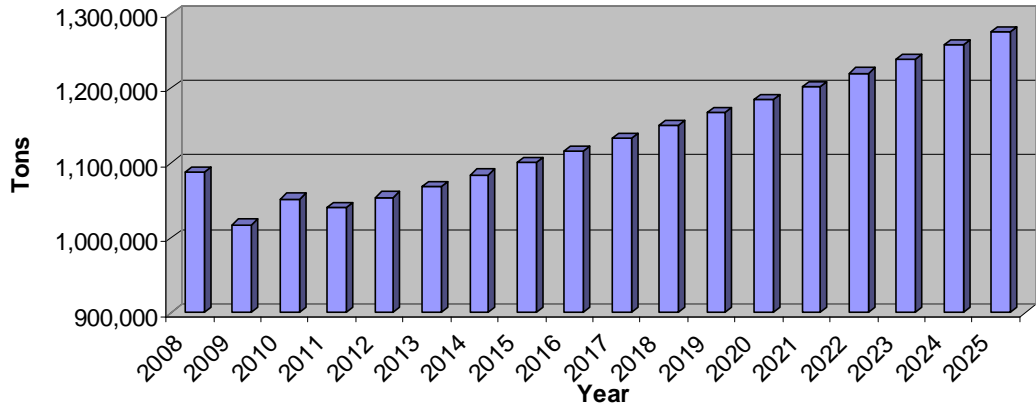
SWACO does not collect a disposal fee, therefore, Table VIII-1 District Disposal Fee Schedule and Revenues Generated presents zero revenues from disposal fees.

Generation Fee

SWACO receives revenue from a \$5.00 per ton generation fee established under Division (A) of ORC Section 3734.573. The generation fee (Table VIII-2) provides funding for plan implementation programs and activities. The generation fee schedule is projected to provide approximately \$5.2 million in revenues during the first year of the planning period. Generation fee funding is projected to increase to nearly \$6.4 million by 2025 based on waste disposal projections. The economic downturn has significantly impacted the revenues from the generation fee the past two years. Actual generation fee revenues may be lower than the projections presented in the Plan. SWACO will make adjustments to internal budget processes to account for actual revenues received during the planning period. SWACO has also adjusted the generation fee tables to account for exempt waste generated in the District. Exempt waste was removed from the tons of waste used to calculate the generation fee. From 2008 – 2010, actual generation fee revenues were used. For the remainder of the planning period, 30,000 tons of exempt waste was removed from the generation fee calculation.

The following graph depicts the District's actual and projected generation fee tons from 2008 – 2025.

Figure VIII-1 – SWACO Generation Fee Tons (2008 – 2025)

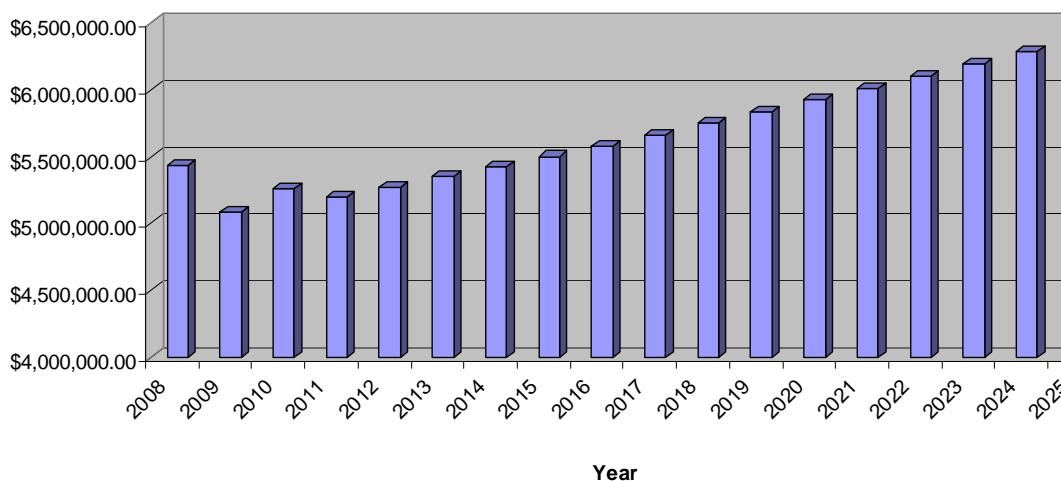


2. Summary of Authority Revenues

Table VIII-3, Summary of Revenue Generated and Mechanisms Used, presents SWACO’s estimated revenues from 2011 – 2025. Estimated revenues include Generation Fees, Grants and Project income. Project income in 2008 and 2009 was approximately \$665,000 in 2008 and \$592,955 in 2009. This revenue can be variable and fluctuate with the recycling markets which account for a significant portion of the project income revenues. In 2010, project income dropped to \$198,989. This dramatic decrease in project revenue from the previous year is due to the loss of yard waste commercial fees (\$265,552), Emerald Awards revenue (\$55,687), and Project Paper (JITRS) revenue (\$58,054). The operation of Paper Project (JITRS) and yard waste recycling at Roberts Road has ceased. The Emerald Awards was under contract during 2010, but the District is confident that the program will begin generating project revenue again during the first year of the planning period. Although SWACO’s average project income from 2008 – 2010 is nearly \$486,000, the District is reducing the projection for future years in project income to \$200,000. The purpose for the conservative projection is to ensure SWACO has enough funding to operate plan programs without relying on funding that can fluctuate annually. Tipping fees and waiver fees are not included on this table. Revenues from grants include ODNR and other government agency grants. SWACO is not including grant funding for the planning period due to the uncertainty of grant funding availability, and the fact that the requirements and opportunities to obtain grants change annually. Other Income includes sale of recyclables, other program revenues and program reimbursements.

The following figure illustrates the District’s actual and projected generation fee revenue from 2008 – 2025.

Figure VIII-2 – SWACO Generation Fee Revenue (2008 – 2025)



B. Cost of Plan Implementation

Table VIII-4 includes the debt service for an outstanding General Obligation Bond Issued in 2008. This bond included \$744,242 worth of SWACO plan activity assets, including two front packer trucks, 160 drop box containers, and a Compressed Natural Gas (CNG) recycle truck. The bond has a four percent interest rate with a loan length of five years. This package was part of a \$20 million dollar SWACO bond issue. This bond issue was separate from any generation fee or solid waste planning funds. The information is being provided to show where infrastructure dollars were expended on drop-off program equipment. Costs for labor, maintenance and fuel costs are included as an expense item under the drop-off program.

Table VIII-5 identifies the projected expenditures for the planning period. The expenditures include the following:

District Administration

- SWACO personnel costs funded by the generation fee are projected to be approximately \$1,063,000 in 2011. The personnel cost projections are increased for inflation at a rate of 2.5% annually. In 2025, at the end of the planning period, the cost for personnel is estimated to be slightly greater than \$1,500,000.
- SWACO internal charges include expenditures for rent, utilities, supplies, equipment, travel, and other administrative overhead. Internal charges are projected to be \$150,000 in 2011, the first

year of the planning period. The costs for internal charges are projected to remain flat throughout the planning period.

Recycling Programs

- Non-subscription and subscription curbside recycling program costs are paid by communities or directly by residents. SWACO provides communities with technical assistance to encourage the implementation of recycling programs. SWACO is not responsible for service payments for these recycling programs.
- SWACO provides drop-off recycling program services and manages costs including both the collection of recyclable materials and provision of containers at the collection locations. The cost for drop-off recycling is projected to be \$628,798 in 2011, and increase to \$888,475 by the end of the planning period. The drop-off program includes the cost for personnel and fleet allocation costs. In 2009, personnel costs allocated to this program were \$332,000 and the fleet allocation costs were \$202,000.
- SWACO provides funding and transportation for yard waste processing programs. The budget is \$1,485,000 in 2011, the first year of the planning period. By contract, SWACO is projecting the cost will remain flat throughout the remainder of the planning period.
- Funds were expended on the “Just in Time Recycling Service” in 2008 and 2009. In 2010, the program was terminated. There are no budgeted dollars for this program in the planning period. SWACO identified a private sector provider to succeed the JITRS program without SWACO financial support.
- Household Hazardous Waste collection and processing is projected to reach nearly \$547,000 in 2011. The program cost is increased at 2.5 percent for the entire planning period with the estimated cost at the end of the planning period of almost \$773,000.
- Facility Solid Waste Management Planning has allocated \$10,000 in program expenditures throughout the planning period.
- Electronics and Tire Recycling Programs are presented on the web, are primarily informational, and require no dedicated expenditures.
- City of Columbus drop-off recycling programs are included in SWACO drop-off funding. The proposed City of Columbus

curbside recycling program will be funded by the City of Columbus. SWACO will provide technical assistance.

- The Organics Collection and Processing System will begin receiving funds in 2011. Annually, SWACO will allocate \$10,000 to the program.

Education and Awareness

- Smart Communities includes a budget of \$683 for 2011 and the amount is increased by 2.5 percent annually throughout the planning period.
- The Center for Science and Industry program has been discontinued. There are no funds allocated for the planning period.
- The Columbus Zoo and Aquarium program has been discontinued. There are no funds allocated for the planning period.
- School District Recycling is funded at a flat rate of \$125,000 throughout the planning period.
- Teacher Technical Assistance is funded at \$2,586 in the first year of the planning period and increased by 2.5 percent annually.
- Teacher Workshops are funded at \$2,921 in the first year of the planning period and increased by 2.5 percent annually.
- The Resource Library was donated to the Columbus Audubon Society and is no longer funded by SWACO.
- Classroom Presentations will continue throughout the planning period. The cost for this program is included in administrative costs.
- News from SWACO has \$2,000 allocated annually.
- The Landfill Tours program is funded at \$11,234 for the first year of the planning period, and increased by 2.5 percent annually.
- Special Events will be funded at \$100,000 annually through 2015. The funding will drop to \$25,000 in 2016 through the remainder of the planning period. The reduction is related to special funding to the Southwestern City School system which ends in 2016.

- Funding for the Central Ohio Emerald Awards is funded at \$60,000 for the first year of the planning period, and increased by 2.5 percent annually.
- The SWACO website has \$60,000 allocated every five years for a comprehensive update.
- The City of Columbus Office of the Environmental Steward is funded at just over \$212,000 during 2011, the first year of the planning period. Funding is increased by 2.5 percent annually.
- Social Media has an annual budget of \$1,000 to assist with any expenditure required to maintain social media registrations or other annual costs.
- The Communications Plan has an initial budget of \$60,000 and then an annual budget of \$5,000 to pay for expenditures for plan implementation. In the sixth year, \$60,000 is provided to revise the Communications Plan.

Industrial Waste Reduction Strategies

- Solid Waste Assessments have an allocation of over \$6,800. This allocation is increased by 2.5 percent annually.
- OMEX has been advertised on the SWACO website for several years. There are no funds allocated to this activity.
- Business Roundtable expenditures for the quarterly meetings have an annual allocation of \$2,000.
- Business Outreach includes an annual allocation of \$1,000, which is flat throughout the planning period. The funding will assist with any costs for business seminars or site visits to improve the business recycling programs.

Litter and Illegal Dumping Programs

- Anti-litter and Illegal Dumping Programs have approximately \$490,000 beginning in 2011 allocated to assist with the “Nail-a-Dumper” hotline, the Environmental Crimes Task Force, Litter Marshall, Litter Management and Adopt a Roadway programs. In 2009, approximately \$466,500 was paid directly to the health department to assist with these programs. This allocation is increased by 2.5 percent annually throughout the planning period.

- Franklin County Emergency Management Agency – Debris Management Plan will receive funding, if necessary. No funds are allocated.
- The Franklin County Health Department will receive funding support for well sampling, including an annual allocation of \$5,000 in the first year of the planning period. Many years this funding is not requested by any residents living near the landfill. The funding remains flat throughout the planning period.

Other Programs

- Strategic Planning is allocated at \$24,000 annually throughout the planning period.
- Solid Waste Plan Update includes funding for future Plan Updates every five years. Plan Update funding is allocated over a three year period and includes funding for consulting, legal assistance and other outside support services. Funding for Annual District Reports is also included at \$15,000 annually for both plan development and non-plan development years.
- Market Development is allocated at \$150,000 annually throughout the planning period. The market development line item funds market development activities, including ODNR grants and other opportunities to increase markets for recycling.
- The SWACO General Grants program was funded at \$158,182 for 2008 and at \$344,468 for 2009. The increase in spending in 2009 is contributed to the carry-over of funds from previous years. For the remainder of the planning period, this program will be funded \$85,000 annually and remain flat.
- SWACO E-TRAC and Re-TRAC surveys and web-based software programs are funded at approximately \$5,000 annually.
- SWACO Waste Consortiums for the first four years of the *Plan Update* will receive \$50,000 in funding. If additional funding is required, it will be funded out of the General Plan Implementation 1 line item.
- The Programs and Facilities Advisory Committee will have an allocation of \$5,000 annually. Based upon the potential number and complexity of proposals to divert solid waste from landfill disposal, the Board may need to adjust the budget of the Programs and Facilities Advisory Committee to assist the Committee with its assessments. If additional funding is necessary, the General Plan Implementation line item would be utilized.

- Wasteshed Planning costs will be funded at \$50,000 in 2012 and every five years an additional \$50,000.
- SWACO Infrastructure is funded out of tipping fees and other revenue sources such as rates and charges. SWACO manages the landfill, transfer stations, and other solid waste management infrastructure as the Board of Trustees determines is in the best interest of SWACO residents, businesses, institutions, and industry. Decisions on the operations and maintenance and development of new infrastructure facilities are under the discretion of the Board of Trustees. This item is listed only for informational purposes within the *Plan Update*.
- General Plan Implementation Fund #1 – Existing Programs: Existing Activities, Projects, Facilities and Programs is funded for \$50,000 beginning in 2011, the first year of the planning period, and for the duration of the planning period. SWACO may use General Plan Implementation Fund #1 funding to enhance any existing line item budgets outlined in Table VIII-5 of this Plan Update. This would include program activities, projects, facilities and programs requiring additional funding during the planning period (General Plan Implementation Fund #1).
- General Plan Implementation Fund #2 – New Programs: Exigent Circumstances; Contingent Funding; Support of New Programs and Facilities Developed after Plan Ratification (General Plan Implementation Fund #2). SWACO has allocated \$50,000 annually to provide funding for project start-up, project development for waste diversion, waste reduction and recycling programs that may be initiated during the next five years of the planning period after plan approval and ratification. This could include supplemental funding for the following programs:
 - Organics Collection and Processing System;
 - Projects and Facilities Advisory Committee;
 - Wasteshed Planning;
 - New programs for waste diversion and waste reduction and recycling; and
 - New solid waste management technology.
- SWACO may shift funds between program line items during the planning period as management or the Board determines is appropriate. Within available revenues, SWACO may also use the proceeds of its generation fee for plan implementation to: enhance existing programs; fund new programs; evaluate third party proposals for new solid waste facilities or the Modification of existing in-District solid waste facilities; and improve, renovate and modernize solid waste facilities owned or operated by SWACO to

respond to a changing regulatory environment. Initial funding for General Plan Implementation Fund #2 is \$50,000, which may increase or decrease during the planning period. Allowing Board-approved funding adjustments to General Plan Implementation Fund #2 permits the Board to explore and implement new activities, projects, facilities and programs that arise following ratification of this *Plan Update* that assist the Board in achieving its Mission in accordance with funding for project start-up, project development for waste diversion, waste reduction and recycling programs listed in the bulleted items in the preceding paragraph.

C. Funds Allocated from ORC 3734.57(B), ORC 3734.572 and ORC 3734.573

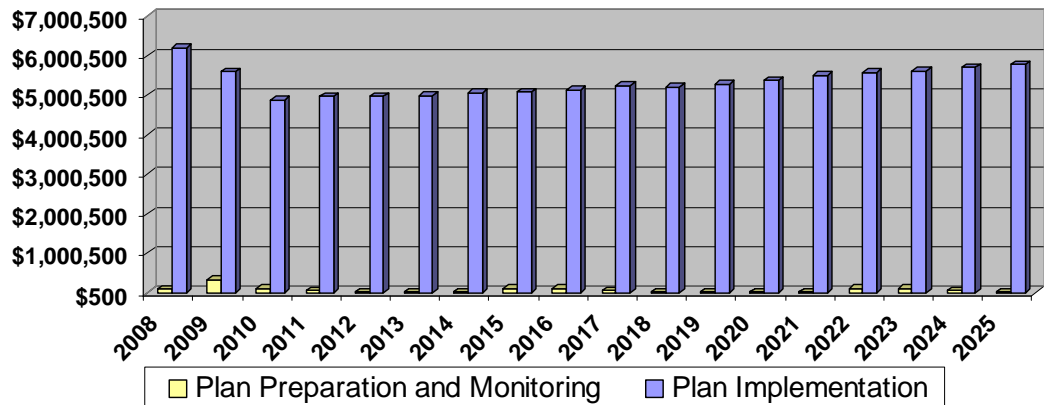
Table VIII-6, Revenues and Allocations in Accordance with ORC 3734.57, ORC 3734.572, and ORC 3734.573, presents SWACO's projected costs for the ten allowed uses. SWACO's budget falls into five categories:

- Preparation and monitoring of Plan Implementation;
- Implementation of the approved *Plan Update*;
- Financial assistance to boards of health for solid waste enforcement;
- Contracting with boards of health for the collection and analysis of water samples near solid waste facilities; and
- Financial assistance to boards of health to enforce Ohio Revised Code 3734.03 or to local law enforcement agencies to enforce anti-littering.

The majority of SWACO's budget is devoted to Plan Implementation.

Figure VIII-3 depicts the District's actual and projected expenses distribution from 2008 – 2025 for the preparation, monitoring, and implementation of the solid waste plan update.

Figure VIII-3 – District Expenses Distribution



D. Contingent Funding

This *Plan Update* does not anticipate that SWACO will increase the generation fee during the planning period. While SWACO may use a combination of funding mechanisms to finance implementation of the Plan, SWACO may consider the option to raise the generation fee if the Board determines that funding of Plan activities is inadequate and other options are less preferable.

If additional funding or alternative funding is determined to be necessary by the Board, the Board may consider options that include establishing or increasing rates and charges: collected as user fees, system or tipping fees at SWACO’s solid waste facilities, or certified for collection to the improved parcels within the district to which services are provided, contract fees, generation fees, waiver fees or other revenue generating mechanisms to support the implementation of the Plan.

SWACO has not increased its rates and charges pursuant to section 343.08 of the Revised Code since 1998 for operating costs and has not adjusted its generation fee pursuant to section 3734.573 of the Revised Code since 1994. Beginning in 2011 the rates and charges at the landfill will increase by \$3.00 per ton. In 2012, the rates will increase an additional \$3.00 per ton. SWACO may replace all or a portion of its \$5.00 per ton generation fee during the planning period. If SWACO eliminates all or a portion of the generation fee, SWACO will approve a corresponding increase in its rates and charges that are collected at the Franklin County Sanitary Landfill and SWACO’s three transfer stations. The rates and charges approval process is provided in section 343.08 of the Revised Code and authorizes SWACO to use the proceeds of its rates and charges to finance implementation of the District Plan as well as revenues to build, operate and maintain solid waste facilities. Approval of the *Plan Update* authorizes SWACO to eliminate all or a portion of the generation fee provided SWACO

approves a corresponding increase in its rates and charges or other revenue generating mechanisms. If all or a portion of the generation fee is eliminated, the revenue generated from SWACO's rates and charges will provide the funds necessary to manage and dispose of the waste that is delivered to the designated facilities and implement the Plan. Nothing in this contingency financing authorization affects the authority of the Board to modify its rates and charges when the Board determines that a modification is in the interest of SWACO.

E. Summary of Costs and Revenues

Table VIII-8, Summary of Authority Revenues and Expenditures, includes a summary of the annual revenues and expenditures for each program and activity for the reference year and each year of the planning period. These expenditures are originally presented in Table VIII-5. SWACO has a positive year end cash flow for each of the fifteen years in the planning period. At the end of the planning period in 2025, SWACO anticipates a carryover of nearly \$1.2 million.

**Table VIII-1
District Disposal Fee Schedule and Revenues Generated**

Year	Fee Schedule (\$/ton)			Tons Disposed in the District			Total District Fee Revenue
	In- District	Out-of-District	Out-of State	In- District	Out-of-District	Out-of State	
2008	\$0.00	\$0.00	\$0.00	845,992	0	0	\$0
2009	\$0.00	\$0.00	\$0.00	761,597	710	0	\$0
2010	\$0.00	\$0.00	\$0.00	952,100	710	0	\$0
2011	\$0.00	\$0.00	\$0.00	1,069,961	710	0	\$0
2012	\$0.00	\$0.00	\$0.00	1,084,719	710	0	\$0
2013	\$0.00	\$0.00	\$0.00	1,099,683	710	0	\$0
2014	\$0.00	\$0.00	\$0.00	1,114,856	710	0	\$0
2015	\$0.00	\$0.00	\$0.00	1,130,239	710	0	\$0
2016	\$0.00	\$0.00	\$0.00	1,145,837	710	0	\$0
2017	\$0.00	\$0.00	\$0.00	1,162,767	710	0	\$0
2018	\$0.00	\$0.00	\$0.00	1,179,919	710	0	\$0
2019	\$0.00	\$0.00	\$0.00	1,197,295	710	0	\$0
2020	\$0.00	\$0.00	\$0.00	1,214,899	710	0	\$0
2021	\$0.00	\$0.00	\$0.00	1,232,733	710	0	\$0
2022	\$0.00	\$0.00	\$0.00	1,250,802	710	0	\$0
2023	\$0.00	\$0.00	\$0.00	1,269,107	710	0	\$0
2024	\$0.00	\$0.00	\$0.00	1,287,653	710	0	\$0
2025	\$0.00	\$0.00	\$0.00	1,306,442	710	0	\$0

Source(s) of information:

Tons Disposed in District is from Table VI-4A2

Tons Disposed Out-of-District is for the sum of waste disposed from out-of district waste as reported by SWACO in their 2009 Operations Report to Ohio EPA.

**Table VIII-2
Generation Fee Schedule and Revenues**

Year	Base Generation Fee	Amount of District Waste to be Disposed (in tons)	District Waste Subject to Generation Fee (tons)	Total Generation Fee Revenue
2008	\$5.00	-	1,087,687	\$5,438,434
2009	\$5.00	-	1,018,050	\$5,090,250
2010	\$5.00	-	1,052,504	\$5,262,520
2011	\$5.00	1,069,961	1,039,961	\$5,199,807
2012	\$5.00	1,084,719	1,054,719	\$5,273,596
2013	\$5.00	1,099,683	1,069,683	\$5,348,415
2014	\$5.00	1,114,856	1,084,856	\$5,424,278
2015	\$5.00	1,130,239	1,100,239	\$5,501,196
2016	\$5.00	1,145,837	1,115,837	\$5,579,183
2017	\$5.00	1,162,767	1,132,767	\$5,663,835
2018	\$5.00	1,179,919	1,149,919	\$5,749,594
2019	\$5.00	1,197,295	1,167,295	\$5,836,475
2020	\$5.00	1,214,899	1,184,899	\$5,924,494
2021	\$5.00	1,232,733	1,202,733	\$6,013,667
2022	\$5.00	1,250,802	1,220,802	\$6,104,008
2023	\$5.00	1,269,107	1,239,107	\$6,195,535
2024	\$5.00	1,287,653	1,257,653	\$6,288,264
2025	\$5.00	1,306,442	1,276,442	\$6,382,211

Source(s) of information:

Amount of District Waste to be Disposed is the amount of waste landfilled in Table VI-1
Waste Exempt from Generation Fee for 2008 is from Table V-4

Notes: 2008 - 2010 Total Generation Fee Revenue is from SWACO's Quarterly Reports
A flat projected figure of 30,000 tons of exempt waste is removed from District waste subject to generation fee 2011 - 2025

Sample calculation:

District Waste Subject to Generation Fee = Amount of District Waste to be Disposed - Waste Exempt
Total Generation Fee Revenue = Generation Fee x District Waste Subject to Generation Fee
(2012 Total Generation Fee Revenue) \$5,273,596 = \$5.00 x 1,054,719

**Table VIII-3
Summary of Revenue Generated and Mechanisms Used**

Year	Type of Revenue Mechanism and Amount Used				Total Revenue Generated
	District Disposal Fees	Generation Fees	Grants	Project Income	
2008	\$0	\$5,438,434	\$89,812	\$665,349	\$6,193,595
2009	\$0	\$5,090,250	\$262,454	\$592,955	\$5,945,659
2010	\$0	\$5,262,520	\$270,629	\$198,989	\$5,732,139
2011	\$0	\$5,199,807	\$0	\$200,000	\$5,399,807
2012	\$0	\$5,273,596	\$0	\$200,000	\$5,473,596
2013	\$0	\$5,348,415	\$0	\$200,000	\$5,548,415
2014	\$0	\$5,424,278	\$0	\$200,000	\$5,624,278
2015	\$0	\$5,501,196	\$0	\$200,000	\$5,701,196
2016	\$0	\$5,579,183	\$0	\$200,000	\$5,779,183
2017	\$0	\$5,663,835	\$0	\$200,000	\$5,863,835
2018	\$0	\$5,749,594	\$0	\$200,000	\$5,949,594
2019	\$0	\$5,836,475	\$0	\$200,000	\$6,036,475
2020	\$0	\$5,924,494	\$0	\$200,000	\$6,124,494
2021	\$0	\$6,013,667	\$0	\$200,000	\$6,213,667
2022	\$0	\$6,104,008	\$0	\$200,000	\$6,304,008
2023	\$0	\$6,195,535	\$0	\$200,000	\$6,395,535
2024	\$0	\$6,288,264	\$0	\$200,000	\$6,488,264
2025	\$0	\$6,382,211	\$0	\$200,000	\$6,582,211

Note: Grants and project income from SWACO Quarterly Reports for 2008 and 2009

**Table VIII-4
Anticipated Loans Secured by the District**

Year	Loans Obtained by the District		Interest Rate	Length of Loan	Annual Debt Service								
	Lending Institution	Loan Amount											
2008	G.O. bond issue	\$744,242	4.00%	5 years	Annual interest pymt is \$29,770. Principal paid in balloon payment in 2013 - \$744,242								
2009													
2010	NOTE: the assets are -												
2011				> 2 front load packer trucks (#501/502)									
2012							> 160 drop box containers						
2013										> CNG recycle truck (#502)			
2014													Total payment of \$744,242 was part of a \$20MM SWACO G.O. bond issue. For the purposes of this report, we allocated a portion of \$830,000 of bonds maturing Sept. 1, 2013 at 4%.
2015													
2016													
2017													
2018													
2019													
2020													
2021													
2022													
2023													
2024													
2025													

Table VIII-5
Estimated Costs for Plan Implementation

Program #	SWACD Budget #	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
District Administration Budget																			
SWACD Personnel (Direct Administration)	n/a	\$1,754,772	\$1,011,488	\$1,036,775	\$1,062,895	\$1,093,282	\$1,116,484	\$1,144,468	\$1,173,016	\$1,202,342	\$1,232,400	\$1,263,210	\$1,294,790	\$1,327,160	\$1,360,339	\$1,394,348	\$1,429,208	\$1,464,936	\$1,501,560
Other Administrative Program Expenditures	3-D-100																		
-District Admin & General	3-D-101	\$53,080	\$175,611	\$200,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
-Project Development	3-D-326																		
-Contract Technical Assistance																			
Subtotal		\$1,807,852	\$1,187,099	\$1,236,775	\$1,212,895	\$1,243,282	\$1,268,484	\$1,294,468	\$1,323,016	\$1,352,342	\$1,382,400	\$1,413,210	\$1,444,790	\$1,477,160	\$1,510,339	\$1,544,348	\$1,579,208	\$1,614,936	\$1,651,560
Residential/Commercial Recycling and Collection Programs																			
Non-Subscription Curbside Recycling	SWACD-RR-1	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Subscription Curbside Recycling	SWACD-RR-2	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Drop-Off Recycling	SWACD-RR-3	\$76,041	\$58,469	\$615,461	\$620,798	\$644,518	\$660,631	\$677,147	\$694,075	\$711,427	\$729,213	\$747,443	\$766,129	\$785,282	\$804,915	\$825,037	\$845,650	\$866,805	\$888,475
Yard Waste Management	SWACD-RR-4	\$2,718,536	\$1,946,829	\$1,485,000	\$1,485,000	\$1,485,000	\$1,485,000	\$1,485,000	\$1,485,000	\$1,485,000	\$1,485,000	\$1,485,000	\$1,485,000	\$1,485,000	\$1,485,000	\$1,485,000	\$1,485,000	\$1,485,000	\$1,485,000
JITRS	n/a		\$13,874	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
HHW Collection and Processing	SWACD-RR-5	\$551,592	\$520,374	\$533,588	\$546,828	\$560,601	\$574,616	\$588,982	\$603,706	\$618,789	\$634,269	\$650,126	\$666,379	\$683,038	\$700,114	\$717,617	\$735,557	\$753,946	\$772,795
Facility Solid Waste Management Planning	SWACD-RR-6	\$43,310	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Electronics Recycling	SWACD-RR-7	n/a	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Tire Recycling	SWACD-RR-8	n/a	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
City of Columbus Recycling Programs	SWACD-RR-9	Included in Program # SWACD-RR-3	Included in Program # SWACD-RR-3	Included in Program # SWACD-RR-3	Included in Program # SWACD-RR-3	Included in Program # SWACD-RR-3	Included in Program # SWACD-RR-3	Included in Program # SWACD-RR-3	Included in Program # SWACD-RR-3	Included in Program # SWACD-RR-3	Included in Program # SWACD-RR-3	Included in Program # SWACD-RR-3	Included in Program # SWACD-RR-3	Included in Program # SWACD-RR-3	Included in Program # SWACD-RR-3	Included in Program # SWACD-RR-3	Included in Program # SWACD-RR-3	Included in Program # SWACD-RR-3	Included in Program # SWACD-RR-3
Organics Collection & Processing System	SWACD-RR-10	\$0	\$0	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Subtotal		\$3,180,323	\$3,084,720	\$2,642,650	\$2,680,726	\$2,710,119	\$2,740,247	\$2,771,128	\$2,802,781	\$2,835,226	\$2,868,482	\$2,902,959	\$2,937,508	\$2,973,321	\$3,010,029	\$3,047,654	\$3,086,221	\$3,125,751	\$3,165,270
Education and Community Awareness Programs																			
Smart Communities	SWACD-EA-1	\$27,386	\$650	\$666	\$683	\$700	\$717	\$735	\$754	\$773	\$792	\$812	\$832	\$853	\$874	\$896	\$918	\$941	\$966
Center of Science and Industry (COSI)	n/a	\$20,000	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Columbus Zoo and Aquarium (CZA) My House/Education Grant	n/a	\$79,462	-\$1,172	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
School District Recycling	SWACD-EA-2	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000
Teacher Technical Assistance	SWACD-EA-3	\$12,863	\$2,461	\$2,823	\$2,686	\$2,650	\$2,716	\$2,784	\$2,854	\$2,925	\$2,998	\$3,073	\$3,150	\$3,229	\$3,310	\$3,393	\$3,477	\$3,564	\$3,653
Teacher Workshops	SWACD-EA-4	\$1,689	\$2,780	\$2,660	\$2,621	\$2,584	\$2,609	\$2,645	\$2,624	\$2,637	\$2,686	\$2,722	\$2,659	\$2,648	\$2,728	\$2,822	\$2,928	\$3,028	\$3,127
Resource Library	n/a	\$2,200	\$6,413	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Table VIII-5 (continued)
Estimated Costs for Plan Implementation

Description	Program #	SWACO Budget #	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	
Classroom Presentations	SWACO-EA5	n/a	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	SWACO-EA6	3-D-303 3-D-310	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	
Landfill Tours	SWACO-EA7	3-D-604	\$14,807	\$10,683	\$10,960	\$11,224	\$11,515	\$11,803	\$12,088	\$12,407	\$12,711	\$13,028	\$13,354	\$13,688	\$14,030	\$14,381	\$14,740	\$15,109	\$15,487	\$15,874	
Special Events (formerly Community Outreach)	SWACO-EA8	3-D-303	\$177,225	\$78,943	\$150,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	
Central Ohio Emeralds Awards	SWACO-EA9	3-D-602	\$29,911	\$40,086	\$40,086	\$60,000	\$61,500	\$63,098	\$64,613	\$66,228	\$67,864	\$69,502	\$71,321	\$73,104	\$74,932	\$76,805	\$78,725	\$80,693	\$82,711	\$84,778	
SWACO Website	SWACO-EA10	3-D-300	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0	
Environmental Steward Office - City of Columbus Partnership	SWACO-EA11	3-D-102	\$210,910	\$202,122	\$207,175	\$212,354	\$217,663	\$223,105	\$228,682	\$234,389	\$240,259	\$246,266	\$252,422	\$258,733	\$265,201	\$271,831	\$278,627	\$285,589	\$292,732	\$300,051	
Social Media	SWACO-EA12	new	\$0	\$0	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	
Communications Plan	SWACO-EA13	new	\$0	\$0	\$20,000	\$60,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	
Subtotal			\$728,590	\$471,009	\$564,271	\$639,780	\$532,034	\$539,461	\$547,973	\$554,975	\$547,973	\$551,070	\$594,473	\$511,085	\$521,913	\$520,981	\$540,235	\$549,742	\$559,486	\$589,473	
Industrial Waste Reduction Strategies																					
Solid Waste Assessments	SWACO-IP-1	3-D-616	\$0	\$6,500	\$6,663	\$6,629	\$7,000	\$7,175	\$7,354	\$7,538	\$7,726	\$7,920	\$8,118	\$8,321	\$8,529	\$8,742	\$8,960	\$9,184	\$9,414	\$9,649	
OMEX and Local Recyclers	SWACO-IP-2	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
Business Round Table	SWACO-IP-3	3-D-101	\$1,800	\$1,977	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	
Business Outreach	SWACO-IP-4	new	\$0	\$0	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	
Subtotal			\$1,800	\$8,477	\$9,663	\$9,629	\$10,000	\$10,175	\$10,354	\$10,538	\$10,726	\$10,920	\$11,118	\$11,321	\$11,529	\$11,742	\$11,960	\$12,184	\$12,414	\$12,649	
Litter and Illegal Dumping Programs																					
Anti-Litter and Illegal Dumping Programs	SWACO-LID-1	3-D-702 3-D-700 3-D-705 3-D-800	\$443,587	\$468,490	\$478,152	\$490,106	\$502,359	\$514,918	\$527,791	\$540,985	\$554,510	\$568,373	\$582,582	\$597,147	\$612,075	\$627,377	\$643,062	\$659,138	\$675,617	\$692,507	
Franklin County Emergency Management Agency Debris Management Plan	SWACO-LID-2	3-D-100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Health Department Support - Well Sampling	SWACO-LID-3	3-D-801	\$0	\$3,728	\$3,821	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	
Subtotal			\$443,587	\$476,218	\$481,974	\$495,106	\$507,359	\$519,918	\$532,791	\$545,985	\$559,510	\$573,373	\$587,582	\$602,147	\$617,075	\$632,377	\$648,062	\$664,138	\$680,617	\$697,507	

Table VIII-5 (continued)
Estimated Costs for Plan Implementation

Description	Program #	SWACO Budget #	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Other Programs																				
Strategic Planning and Program Development	SWACO-OP-1	1-A-100	\$0	\$0	\$24,000	\$24,000	\$24,000	\$24,000	\$24,000	\$24,000	\$24,000	\$24,000	\$24,000	\$24,000	\$24,000	\$24,000	\$24,000	\$24,000	\$24,000	\$24,000
Solar Waste Plan Updates & ODR	SWACO-OP-2	3-D-105	\$83,677	\$321,883	\$100,000	\$50,000	\$150,000	\$150,000	\$150,000	\$100,000	\$100,000	\$50,000	\$150,000	\$150,000	\$150,000	\$150,000	\$100,000	\$100,000	\$50,000	\$150,000
Market Development	SWACO-OP-3	4-D-106 3-C-670	\$168,433	\$238,254	\$245,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
SWACO General Grants Program	SWACO-OP-4	3-D-304 4-D-313 4-D-314 3-D-315 3-D-398	\$158,182	\$344,468	\$65,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000
Surveys - SWACO E-TMAC and Re-TRAC Systems	SWACO-OP-5	3-D-105	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
SWACO Waste Consortiums	SWACO-OP-6	See Other Admin. Program Expenditures	\$170,291	\$228,645	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Projects and Facilities Advisory Committee	SWACO-OP-7	new	\$0	\$0	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Wastewater Planning	SWACO-OP-8	new	\$0	\$0	\$0	\$50,000	\$384,000	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0
Subtotal			\$595,583	\$1,139,250	\$599,000	\$389,000	\$384,000	\$334,000	\$324,000	\$389,000	\$389,000	\$389,000	\$284,000	\$284,000	\$284,000	\$284,000	\$419,000	\$389,000	\$319,000	\$284,000
Infrastructure	SWACO-FAC-1A-H	1-0-200, 1-0-405, 1-0-410, 1-0-415, 1-0-400, 1-0-310, 5-0-905, 6-0-905	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
General Plan Implementation Fund #1 - Existing Programs	n/a	n/a	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
General Plan Implementation Fund #2 - New Waste Reduction, Waste Diversion and Recycling Programs	n/a	n/a	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
Totals			\$6,737,736	\$6,380,773	\$5,443,732	\$5,507,145	\$5,482,774	\$5,510,294	\$5,893,752	\$5,706,196	\$5,774,677	\$5,655,245	\$5,802,851	\$5,892,851	\$5,894,897	\$6,139,448	\$6,317,259	\$6,380,491	\$6,472,294	\$6,481,460

Table VIII-6
Revenues and Allocations in Accordance with ORC 3734.57, ORC 3734.572 and ORC 3734.573

Year	Total Annual Revenue (\$)	Allocations of ORC 3734.57 and ORC 3734.573 Revenue For the Following Purposes:										Total Budget Allocation (\$)	Year-End Balance (\$)
		1	2	3	4	5	6	7	8	9	10		
Beginning Balance													\$1,165,742
2008	\$6,193,595	\$93,677	\$6,198,464	\$443,587	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,735,728	\$623,609
2009	\$5,945,659	\$321,883	\$5,586,663	\$466,490	\$0	\$3,728	\$0	\$0	\$0	\$0	\$0	\$6,378,764	\$190,504
2010	\$5,732,139	\$100,000	\$4,871,411	\$466,490	\$0	\$3,821	\$0	\$0	\$0	\$0	\$0	\$5,441,722	\$480,920
2011	\$5,399,807	\$50,000	\$4,971,981	\$478,152	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	\$5,505,134	\$375,593
2012	\$5,473,596	\$15,000	\$4,970,656	\$490,106	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	\$5,480,762	\$368,427
2013	\$5,548,415	\$15,000	\$4,985,922	\$502,359	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	\$5,508,281	\$408,561
2014	\$5,624,278	\$15,000	\$5,052,820	\$514,918	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	\$5,587,738	\$445,101
2015	\$5,701,196	\$100,000	\$5,071,391	\$527,791	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	\$5,704,181	\$442,116
2016	\$5,779,183	\$100,000	\$5,126,676	\$540,985	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	\$5,772,661	\$448,638
2017	\$5,863,835	\$50,000	\$5,243,717	\$554,510	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	\$5,853,228	\$459,245
2018	\$5,949,594	\$15,000	\$5,212,560	\$568,373	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	\$5,800,933	\$607,906
2019	\$6,036,475	\$15,000	\$5,288,249	\$582,582	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	\$5,890,832	\$753,549
2020	\$6,124,494	\$15,000	\$5,365,831	\$597,147	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	\$5,982,977	\$895,066
2021	\$6,213,667	\$15,000	\$5,505,351	\$612,075	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	\$6,137,427	\$971,306
2022	\$6,304,008	\$100,000	\$5,576,860	\$627,377	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	\$6,309,237	\$966,076
2023	\$6,395,535	\$100,000	\$5,610,407	\$643,062	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	\$6,358,468	\$1,003,143
2024	\$6,488,264	\$50,000	\$5,696,042	\$659,138	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	\$6,410,180	\$1,081,227
2025	\$6,582,211	\$15,000	\$5,783,818	\$675,617	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	\$6,479,435	\$1,184,003

Notes:

- 1 - Preparation and monitoring of plan implementation.
- 2 - Implementation of approved plan.
- 3 - Financial assistance to boards of health for solid waste enforcement.
- 4 - Financial assistance to defray the costs of maintaining roads and other public services related to the location or operation of solid waste facilities.
- 5 - Contracts with boards of health for collecting and analyzing samples from water wells adjacent to solid waste facilities.
- 6 - Out-of-state waste inspection program.
- 7 - Financial assistance to local boards of health to enforce ORC 3734.03 or to local law enforcement agencies having jurisdiction within the District for anti-littering.
- 8 - Financial assistance to local boards of health for employees to participate in Ohio EPA's training and certification program for solid waste operators and facility inspectors.
- 9 - Financial assistance to local municipalities and townships to defray the added cost of roads and services related to the operation of solid waste facilities.
- 10 - Payment of any expenses that are agreed to awarded or ordered to be paid under section 3734.35 of the Revised Code and any administrative costs incurred pursuant to that section.

Table VIII-7
Contingent Funding Sources

Year	Amount of Contingent Funding for Each Source		Total (\$)
	Generation Fee Revenue (\$)	Disposal Fee Revenue (\$)	
2008	\$0.00	\$0.00	\$0.00
2009	\$0.00	\$0.00	\$0.00
2010	\$0.00	\$0.00	\$0.00
2011	\$0.00	\$0.00	\$0.00
2012	\$0.00	\$0.00	\$0.00
2013	\$0.00	\$0.00	\$0.00
2014	\$0.00	\$0.00	\$0.00
2015	\$0.00	\$0.00	\$0.00
2016	\$0.00	\$0.00	\$0.00
2017	\$0.00	\$0.00	\$0.00
2018	\$0.00	\$0.00	\$0.00
2019	\$0.00	\$0.00	\$0.00
2020	\$0.00	\$0.00	\$0.00
2021	\$0.00	\$0.00	\$0.00
2022	\$0.00	\$0.00	\$0.00
2023	\$0.00	\$0.00	\$0.00
2024	\$0.00	\$0.00	\$0.00
2025	\$0.00	\$0.00	\$0.00

Table VIII-8 (continued)
Summary of District Revenues and Expenditures

	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Education and Community Awareness Programs																		
Smart Communities	3-D-312	\$27,386	\$666	\$683	\$700	\$717	\$735	\$754	\$773	\$792	\$812	\$832	\$853	\$874	\$896	\$918	\$941	\$965
Center of Science and Industry (COSI)	3-D-305	\$20,000	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Columbus Zoo and Aquarium (CZA) My House Education	3-D-809	\$19,262	-\$1,172	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Genet	3-D-802	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000
School District Recycling	3-D-802	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000
Teacher Technical Assistance	3-D-803	\$12,863	\$2,461	\$2,523	\$2,586	\$2,650	\$2,714	\$2,854	\$2,925	\$2,988	\$3,073	\$3,150	\$3,229	\$3,310	\$3,383	\$3,477	\$3,564	\$3,653
Teacher Workshops	3-D-805	\$1,889	\$2,780	\$2,850	\$2,921	\$2,994	\$3,145	\$3,224	\$3,305	\$3,387	\$3,472	\$3,559	\$3,648	\$3,739	\$3,832	\$3,928	\$4,026	\$4,127
Resource Library	3-D-806	\$2,200	\$6,413	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Classroom Presentations	3-D-806	\$2,200	\$6,413	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
News From SWACO	3-D-804	\$14,807	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
Landfill Tours	3-D-804	\$14,807	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
Special Events (formerly Community Outreach)	3-D-803	\$177,325	\$79,948	\$150,000	\$100,000	\$100,000	\$100,000	\$100,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Central Ohio Emergents Alerts	3-D-802	\$177,325	\$79,948	\$150,000	\$100,000	\$100,000	\$100,000	\$100,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
SWACO Website	3-D-300	\$52,911	\$31,110	\$40,088	\$60,000	\$63,008	\$64,613	\$66,229	\$67,884	\$69,592	\$71,321	\$73,104	\$74,932	\$76,805	\$78,725	\$80,693	\$82,711	\$84,778
Environmental Steward Office - City of Columbus Partnership	3-D-300	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SWACO EA-1	3-D-102	\$210,910	\$202,122	\$207,715	\$212,354	\$217,663	\$228,682	\$234,399	\$240,259	\$246,266	\$252,422	\$258,733	\$265,201	\$271,831	\$278,627	\$285,583	\$292,732	\$300,051
SWACO EA-2	new	\$0	\$0	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
SWACO EA-3	new	\$0	\$0	\$20,000	\$60,000	\$5,000	\$5,000	\$5,000	\$5,000	\$60,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Subtotal		\$726,582	\$483,000	\$562,261	\$537,778	\$530,022	\$537,448	\$552,860	\$546,657	\$549,053	\$502,455	\$511,066	\$519,883	\$538,940	\$538,213	\$547,719	\$557,462	\$567,748

Table VIII-8 (continued)
Summary of District Revenue and Expenditures

	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	
Industrial Waste Reduction Strategies																			
Solid Waste Assessments	\$0	\$5,500	\$6,663	\$6,629	\$7,000	\$7,175	\$7,354	\$7,538	\$7,726	\$7,920	\$8,118	\$8,321	\$8,529	\$8,742	\$8,960	\$9,184	\$9,414	\$9,649	
CMEX and Local Regions	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
Business Round Table	\$1,800	\$1,977	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	
Waste Outreach	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Subtotal	\$1,800	\$8,477	\$8,663	\$8,629	\$9,000	\$9,175	\$9,354	\$9,538	\$9,726	\$9,920	\$10,118	\$10,321	\$10,529	\$10,742	\$10,960	\$11,184	\$11,414	\$11,649	
Leak and Illegal Dumping Programs																			
Anti-Litter and Illegal Dumping Programs	3-D-702	\$443,387	\$478,152	\$493,106	\$502,859	\$514,918	\$527,791	\$540,985	\$554,510	\$568,373	\$582,582	\$597,147	\$612,075	\$627,377	\$643,062	\$659,138	\$675,617	\$692,507	
Franklin County Emergency Management Agency Debris Management Plan	3-D-705	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Health Department Support - Well Sampling	3-D-900	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Subtotal	\$443,387	\$478,152	\$493,106	\$502,859	\$514,918	\$527,791	\$540,985	\$554,510	\$568,373	\$582,582	\$597,147	\$612,075	\$627,377	\$643,062	\$659,138	\$675,617	\$692,507		
Other Programs																			
Strategic Planning and Program Development	SWACOP-1	\$0	\$0	\$24,000	\$24,000	\$24,000	\$24,000	\$24,000	\$24,000	\$24,000	\$24,000	\$24,000	\$24,000	\$24,000	\$24,000	\$24,000	\$24,000	\$24,000	
Solid Waste Permitting & ADR	SWACOP-2	\$93,877	\$21,883	\$100,000	\$90,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	
Market Development	SWACOP-3	\$168,433	\$239,254	\$245,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	
SWACO General Grants Program	SWACOP-4	\$158,182	\$344,468	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	
Surveys - SWACO ETRAC and Retrac Systems	SWACOP-5	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	
SWACO Waste Consortiums	SWACOP-6	\$170,291	\$228,645	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	
Projects and Facilities Advisory Committee	SWACOP-7	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Waste Planning	SWACOP-8	\$565,583	\$1,139,250	\$599,000	\$334,000	\$334,000	\$334,000	\$334,000	\$334,000	\$334,000	\$334,000	\$334,000	\$334,000	\$334,000	\$334,000	\$334,000	\$334,000	\$334,000	
Subtotal	\$902,563	\$1,986,296	\$1,108,000	\$688,000	\$688,000	\$688,000	\$688,000	\$688,000	\$688,000	\$688,000	\$688,000	\$688,000	\$688,000	\$688,000	\$688,000	\$688,000	\$688,000	\$688,000	
Infrastructure	SWACO-FAC-1A	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
General Plan Implementation Fund #1 - Existing Programs	n/a	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	
General Plan Implementation Fund #2 - New Waste Management Division and Recycling Programs	n/a	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	
Total Expenditures	\$6,735,728	\$6,379,764	\$5,441,722	\$5,595,134	\$5,489,762	\$5,588,281	\$5,697,739	\$5,794,181	\$5,772,611	\$5,853,228	\$5,933,228	\$6,009,832	\$6,082,977	\$6,157,427	\$6,232,427	\$6,307,468	\$6,382,468	\$6,457,468	
Total Revenue	\$5,821,133	\$4,333,105	\$3,944,116	\$3,944,116	\$4,165,116	\$4,165,116	\$4,165,116	\$4,165,116	\$4,165,116	\$4,165,116	\$4,165,116	\$4,165,116	\$4,165,116	\$4,165,116	\$4,165,116	\$4,165,116	\$4,165,116	\$4,165,116	
Difference	\$814,595	\$2,046,659	\$1,497,606	\$1,651,018	\$1,323,646	\$1,423,165	\$1,532,623	\$1,629,065	\$1,607,495	\$1,688,112	\$1,768,112	\$1,844,716	\$1,917,861	\$1,992,311	\$2,067,311	\$2,142,311	\$2,217,311	\$2,292,311	
Ending Balance	\$623,669	\$190,504	\$489,427	\$175,593	\$268,427	\$408,561	\$445,101	\$442,116	\$448,638	\$459,245	\$467,906	\$473,419	\$478,932	\$484,445	\$489,958	\$495,471	\$500,984	\$506,497	