

I. Introduction

The Solid Waste Authority of Central Ohio (“SWACO”) is preparing this update to the solid waste management plan to meet the requirements of Ohio Revised Code Chapters 343 and 3734 and to address solid waste planning requirements. Section I of the *Plan Update* includes an introduction to the Plan, reasons for the Plan submittal, the process to determine a material change in circumstances and an overview with general information that describes how SWACO will demonstrate its responsibility to comply with goals of the State Solid Waste Management Plan and Ohio law.

Brief History

The Ohio General Assembly began reviewing solid waste management in Ohio in the late 1980’s. The outcome of this review was a comprehensive overhaul to Ohio’s existing solid waste law, commonly referred to as Ohio House Bill 592. Ohio House Bill 592 directs the Director of the Ohio Environmental Protection Agency (“Ohio EPA”) and solid waste management districts to develop and implement solid waste management plans.

Ohio’s State Solid Waste Plan is required to:

- Reduce reliance on the use of landfills for management of solid waste;
- Establish objectives for solid waste reduction, recycling, reuse and minimization and schedules for implementing the objectives;
- Establish restrictions on the types of solid waste disposed of by landfilling for which alternative management methods are available (such as yard waste);
- Establish general criteria for the location of solid waste facilities;
- Examine alternative methods for disposal of fly ash and bottom ash resulting from the burning of mixed municipal solid waste;
- Establish a statewide strategy for managing scrap tires;
- Establish a strategy for legislative and administrative actions that can be taken to promote markets for products containing recycling materials; and
- Establish a program for proper separation and disposal of household hazardous waste (HHW).

On August 20, 2009, the Solid Waste Management Advisory Council of Ohio (“SWAC”) approved the update of the State Solid Waste Management Plan (“State Plan”). On March 3, 2010, the Director of the Ohio EPA adopted the updated State Plan and an updated Format for district solid waste management plan development should be available in 2011. This *Plan Update* must be based on the goals in the applicable State Plan, which is the 1995 State Plan.

Every Ohio county was required by House Bill 592 to form a solid waste management district. There are currently 52 solid waste management

districts or regional authorities (37 single county districts, including 4 regional authorities, and 15 joint districts, including 1 regional authority) that represent all 88 counties in the State of Ohio. County Commissioners comprise the governing body for single and multicounty Districts. If a solid waste regional authority is established, then a board of trustees serves as the governing body of the District.

Franklin County is a single county solid waste district. The City of Columbus and the Franklin County Board of Commissioners, with the approval of the political subdivisions within Franklin County, created an authority to govern the affairs of the District and develop and implement a solid waste management plan. The Franklin County Regional Solid Waste Management Authority was established on June 6, 1989 to develop a solid waste management plan to meet the mandates of House Bill 592. By resolution, the Authority Board of Trustees changed the name of the Franklin County Regional Solid Waste Management Authority to the Solid Waste Authority of Central Ohio.

SWACO's Mission

Manage the District municipal solid waste stream to achieve environmentally responsible and cost-effective disposal, treat solid waste as a resource capable of yielding recovered materials and energy, reduce reliance on landfilling, and plan future disposal capacity for the District.

SWACO is constantly evolving as an entity, both in terms of being on the forefront of the latest in environmentally responsible and sustainable disposal practices, as well as being a leader in promoting "green" practices and lifestyles. SWACO's numerous programs demonstrate a dedication to responsibly managing the waste stream, while also meeting the environmental needs and goals of the community. SWACO's Green Energy Center, comprehensive recycling program, and successful yard waste composting programs are just a part of SWACO's continuing commitment to the mission of environmentally responsible and cost-effective disposal, recovery of recyclable materials, and utilizing the Franklin County Sanitary Landfill as a source of renewable energy. SWACO is dedicated to an "emerald path" for the District, promoting and encouraging green lifestyles and an environmentally responsible way of living, while at the same time utilizing the most current and best practices and technologies in order to fulfill SWACO's mission and achieve the State goals. As part of the introduction, the following programs are highlights of the District.

SWACO's Green Energy Center and CNG Vehicle Fleet

SWACO has completed the last step in waste stream management by using the landfill as a resource via its landfill gas collection system. Construction of a state of the art landfill gas-to-energy system was completed in September

2008. The Green Energy Center was honored by the U.S. EPA as one of the most innovative and cutting-edge projects in the nation. In 2009, SWACO was awarded a “Project of the Year” designation from the U.S. EPA’s Landfill Methane Outreach Program (“LMOP”), an “Innovative Award of Excellence” from the Solid Waste Association of North America (“SWANA”), as well as the “Clean Air Award” from the Mid-Ohio Regional Planning Commission (“MORPC”). The Green Energy Center harnesses landfill gas produced at the Franklin County Sanitary Landfill, is capable of cleaning landfill gas to pipeline quality, and produces Compressed Natural Gas (“CNG”). This CNG is used to power two Honda Civics, seven Chevy trucks, and one Ford truck in SWACO’s vehicle fleet. SWACO also plans to seek bids to convert an additional two trucks to dual-fuel capabilities. Further, SWACO promotes the use of CNG as an alternate vehicle fuel which decreases air emissions, and helps to communicate how SWACO achieves its Mission.

SWACO’s resource management has efficiently transformed waste materials from the landfill into a valuable and renewable energy source that generates economic benefits for the local community. This approach demonstrates SWACO’s commitment to the future of the community by using local Ohio technology to develop a landfill gas system that exploits a renewable source of energy and provides an innovative solution for obtaining vehicle fuel. At full capacity, the Green Energy Center can produce 250,000 gasoline gallon equivalents (“GGE”) of CNG. The U.S. EPA estimates that this is equivalent to removing the annual emissions of 6,503 passenger vehicles, sequestering as much carbon annually as 8,070 acres of pine or fir forests, reducing carbon dioxide emissions equal to the production and use of 82,577 barrels of oil or 4,030,423 gallons of gasoline. SWACO has transformed the landfill into more than just the final step in the waste stream – it is part of an ongoing cycle of resource recovery and reuse.

SWACO Recycling Program

SWACO operates one of the largest and most comprehensive drop-off recycling programs in the nation allowing residents to unload recyclable materials for free. SWACO also provides containers throughout the District for recycling, accessible to both single and multi-family units which are collected by SWACO and processed at the Rumpke Fields Avenue Facility. Since 2004, recycling collection at the SWACO drop-off locations has increased by 90 percent. In 2008, 202 publically available drop-off sites collected almost 13,000 tons of recyclable materials; these tonnages increased by 16.3% in 2009, when approximately 15,126 tons of recyclable materials were collected. In addition to the drop boxes, recycling containers are located in each of the 5,500 Columbus City School classrooms. During 2007-2008, City of Columbus students recycled almost 1,500 tons of waste paper, which is the equivalent of 27 pounds per student per school year. Further, SWACO continues to promote its green message and encourage recycling at the major sporting and event facilities in the Columbus area. For example, during the Blue Jackets 2008 season, 346 tons of recyclable

materials were recovered from Nationwide Arena. This amounted to salvaging more than 46 tons of baled corrugated, mixed recyclables and scrap steel each month, ultimately diverting nearly 15 percent of the total waste generated at the facility from the landfill. SWACO has also joined efforts to promote recycling and a green “waste-less” environment in partnership with the Columbus Crew soccer stadium, the PGA Memorial Golf Tournament, and Huntington Park, home of the Columbus Clippers, which also composts grass clippings from the baseball field.

Yard Waste Management and Anaerobic Digester System

SWACO funds one of the largest and most successful composting programs in the State. In 2008, there were eight registered Class IV compost facilities in the District, handling more than 119,000 tons of yard waste. Unregistered compost facilities handled another 58,000 tons of wood waste, which brought the District total up to approximately 177,596 tons in 2008. SWACO continues to prohibit source separated loads of yard waste for disposal at the Franklin County Sanitary Landfill, and provides for free composting of yard waste materials for District residents through contracts with Kurtz Brothers of Central Ohio, LLC and Ohio Mulch. Organic material composting allows for resource conservation, reduces the need for new disposal facilities, and creates a useful eco-friendly product that can be reintroduced into the market.

The U.S. EPA estimates that yard trimmings and food wastes together comprise approximately 26 percent of the municipal waste stream in the United States. In order to provide for the disposal of these materials in a more environmentally efficient and effective manner, while also harvesting the useful byproducts created from these materials, SWACO has been a facilitator in the development of an anaerobic digester system with Kurtz Brothers Central Ohio, LLC and Quasar Energy Group (“Quasar”). This renewable energy project will process biomass wastes, such as biosolids from the City of Columbus, regional food wastes, and FOG (fats, oil, and grease), to generate 1 MWh of electricity per hour. This system will be capable of producing 8,322 MWh of electricity annually which is enough to power 725 homes in Ohio each year. The system also produces significant environmental benefits by annually sequestering 85 million cubic feet (ft³) of methane and recycles 45,000 wet tons of organic waste. Until the anaerobic digester is operational, SWACO has granted waivers to both Kurtz Brothers Central Ohio, LLC and Paygro (Garick LLC) to allow diversion of food wastes during the construction and pre-implementation period of the digester system. These waivers allow for approximately 6,000 tons of food waste to be diverted for composting.

“Emerald” Education and Awareness Programs

SWACO continues to reach out to community members and organizations that express an interest in promoting a green lifestyle and eco-friendly

methods of managing the waste stream. Below is a brief description of some of these programs:

Waste Audits for Businesses – SWACO offers a free “Waste Audit Checklist” that assists business owners and employees identify everyday materials that can be recycled, thereby reducing the amount of waste disposed of at the landfill. This not only encourages businesses to reduce waste, but also helps cut costs and vehicle emissions by reducing the number of times a dumpster or disposal container has to be picked up and emptied by a hauler. Additionally, business owners are encouraged to share their experiences, best practices, and ideas during SWACO Business Roundtable Meetings. These meetings present an opportunity for experienced business owners and government representatives to share what they have learned, and allows those that may be new to SWACO to learn and develop their own “green path” to successful waste management.

Teacher Workshops, Technical Assistance – SWACO provides training, resources, personnel, and educational materials for teachers and schools interested in informing students about recycling and easy ways to reduce waste, while also encouraging students to consider alternate, creative ways to reuse waste. Examples include a Green Report Card to test students’ knowledge regarding conservation and reducing waste, a Naturally Clean Brochure encouraging the use and creation of environmentally friendly, non-toxic cleaning solutions from everyday natural products, and information on composting at home. SWACO also donated its collection of Environmental Education resources to the Grange Audubon Center, where teachers, students, and members of the public can utilize the materials and explore green tips for living and managing the waste stream.

Smart Communities – To qualify as a Smart Community, a municipality must achieve a diversion rate of 30 percent from recycling, yard waste diversion, and other reduction programs, or agree to work with SWACO to create a plan to achieve a 30 percent rate of diversion. SWACO then provides free technical assistance and resources to help increase curbside recycling rates, reduce costs, and encourage a greener, cleaner, and environmentally sustainable way of life. From 2005 to 2008, Smart Communities such as Bexley, Dublin, Gahanna, Reynoldsburg, and Whitehall have reduced the amount of greenhouse gas emissions equivalent to the emissions generated by 40,494 cars, the burning of 23,409,037 gallons of gasoline, the burning of 514,415 barrels of oil, or the burning of electricity for 20,118 households in one year. Smart Communities also preserved 1,547 acres of trees and diverted 74,361 tons of recyclable materials from the landfill. The program keeps growing as more communities desire to get involved and make a commitment to the “emerald” way of life. In 2008, SWACO added five new communities to its roster: Grandview, Hilliard, Marble Cliff, Minerva Park and Worthington. Smart Communities are also eligible for Smart Community Grants, which allow recipients to purchase recycled content products such as

picnic tables, community welcome signs, park benches, fencing, flower boxes, and recycling containers.

Household Hazard Waste (“HHW”) Facility and Collection Events – In 2008, SWACO opened a permanent HHW collection facility to assist residents in the proper and safe management of household items such as gasoline, cleaners, oils, batteries, and pesticides that can pollute the environment and pose a threat to human health if improperly disposed. SWACO continues to hold its successful mobile collection events from April through October. Over two million pounds of materials were collected during the mobile events in 2007 and 2008 alone.

The Environmental Crimes Task Force – This program allows residents to fight back against illegal littering and dumping in their community. Operators at the 24-hour-a-day service collect violation information as reported and turn it over to the Franklin County Environmental Crimes Unit. Those who litter receive a letter reminding them of the penalties for littering. The Environmental Crimes hotline and website also provide an opportunity for both residents and businesses to report illegal dumping. Deputies from the Environmental Crimes Unit pursue each complaint and make every effort to prosecute responsible parties.

Adopt-A-Roadway – SWACO also supports proactive efforts to clean up illegal litter and dumping through the Adopt-A-Roadway program. Citizen groups and organizations commit to cleaning a 2-mile stretch of road four times per year, and road signs are provided for the community to install to promote the efforts of those involved and encourage others to participate. In addition, SWACO provides adopting organizations with an instructional and safety materials kit that contains a how-to video, gloves, orange vests, and collection bags.

The Emerald Awards – Along with providing numerous opportunities for individual and community education and participation in the “emerald” way of life, SWACO recognizes those who have demonstrated dedication to “going green” by annually sharing their inspiring stories with the general community. This awards ceremony is designed to honor communities, organizations, businesses, schools, and individuals in categories focused on waste reduction, recycling, and litter prevention. Past winners include The Columbus Zoo and Aquarium, The Central Ohio Division of Kroger, Heartland Petroleum, Limited Brands, Betty’s Family of Restaurants, and The William H. Schiermeier Olentangy River Wetland Research Park at The Ohio State University. This ceremony truly highlights the “green” leaders in our community, encourages others to adopt an “emerald” lifestyle, and showcases how simple, everyday changes can create significant environmental benefits for the community.

SWACO is truly a leader in promoting and assisting individuals and communities to maintain an eco-friendly, environmentally responsible way of

life. Innovative ideas and technologies are constantly being integrated in SWACO's facilities and programming. SWACO is committed to transforming waste materials into valuable and renewable energy resources that generate economic benefits for the community. SWACO is constantly evaluating all levels of the waste stream process, and striving to achieve efficient and effective management of the community's waste.

Strategic Planning Process

During 2008, SWACO initiated a strategic planning process to develop a blueprint outlining the goals and objectives for SWACO. The strategic plan initially developed goals, objectives and strategies for 2008. After the 2008 goals were completed, SWACO developed an outline of goals and objectives for the next five years (2009 – 2013).

At the end of 2008, SWACO management and staff again revised the strategic plan to incorporate specific goals, objectives and strategies for 2009. The development of these goals, objectives and strategies is designed to:

- Establish realistic goals and objectives consistent with SWACO's Mission with a schedule of the objectives and plans that are achievable.
- Communicate the Board-approved goals and objectives to the public and guide SWACO management and staff to achieve those Board-approved goals and objectives.
- Work to develop an improved sense of "ownership" of the SWACO strategic plan by the staff, the political subdivisions within the District and the public.
- Establish priorities that ensure the most effective use is made of SWACO's resources.
- Develop a methodology to measure SWACO's progress on implementing those goals and objectives and to continuously improve SWACO's facilities and progress, and establish, lead and direct a mechanism for a change in strategic direction when needed.
- Encourage an atmosphere where management and employees can build a consensus about the implementation of SWACO's Mission.
- Develop, lead, direct and create problem-solving goals and objectives.

The following are highlights and some of the Board-reviewed goals for the 2009 SWACO Strategic Plan:

Goal 09-02 – Develop a short term and long term financial strategy to fund the solid waste management system.

Goal 09-03 – Flow control the amount of waste needed to meet financial obligations.

Goal 09-04 – Develop an effective residential recycling system for Columbus and other political subdivisions within the District. This goal includes working

with the City of Columbus to develop a financially viable residential recycling system, maximizing the drop-box program, and increasing the use of consortiums for trash and recycling contracting.

Goal 09-07 – Prepare an operational plan for the transfer and disposal of MSW based on changes in quantity and characteristics of the MSW stream. This goal includes management of the landfill gas program, development of a plan to reduce SWACO's carbon footprint, evaluation of a real time GPS system at the landfill, and SWACO fleet management.

Goal 09-08 – Prepare a comprehensive, cost effective plan which can be implemented incorporating strategic activities and programs supporting SWACO's Mission, goals and compliance with the Plan. This goal also includes working with the Franklin County Board of Health to enhance and maximize effective use of SWACO's funding for litter prevention, the health code and enforcement of District Rules.

Goals 09-09 through Goals 09-11 in the SWACO Strategic Plan also include specific internal operations goals for Human Resources, the Finance Department, Customer Service and Public Education for example the website and Annual Report.

A new section of the SWACO Strategic Plan was developed for Strategic Contingencies. **Goal 09-12** includes goals for the following:

- Future Disposal
- Future Transportation Alternatives
- Waste Shed Issues
- Funding Alternatives

The Strategic Plan is a document that will evolve annually and permits SWACO to respond to a change in circumstances or new solid waste facilities or programs that provide an opportunity to improve performance in achieving the strategic goals, the Plan and the State Plan. Goals, objectives and strategies are adjusted to meet the current year needs. Long range goals are evaluated and adjusted annually. SWACO is committed to a strategic plan approach to guide the Board of Trustees, SWACO management and staff. Where appropriate, the goals, objectives and strategies of the SWACO Strategic Plan will be incorporated into this *Plan Update*. SWACO will include a copy of the current SWACO Strategic Plan on a disk in Appendix G.

In addition to the Strategic Plan, SWACO will pursue its continuous improvement goal on the development of this *Plan Update*. These include:

- Operations Plan for SWACO facilities;
- Capital Improvements Plan for the transfer facilities and other SWACO infrastructure; and

- Business Plan targeting the regional waste-shed and regional waste management needs.



These strategic plans have a direct impact upon portions of this solid waste management *Plan Update*. Where appropriate, this *Plan Update* references the specific program and strategic goal and provides direction for the fifteen-year planning period.

The remainder of this *Plan Update* follows the format prescribed by the Director of the Ohio EPA (Format version 3.0). The *Plan Update* is divided into nine sections. They are:

Section I – Introduction

Section II – Executive Summary

Section III – Inventories

Section IV – Reference Year Population, Waste Generation and Waste Reduction

Section V – Planning Period Projections and Strategies

Section VI – Methods of Management: Facilities and Programs to be Used

Section VII – Measurement of Progress Towards Waste Reduction Goals

Section VIII – Cost and Financing Plan Implementation

Section IX – District Rules

A. Plan Approval Date, Counties in District, and Planning Period Length

1. Under current approved (or ordered to be implemented) plan:

Date of Ohio EPA plan approval: July 17, 2005

Counties within District: Franklin (note: very small portions of Union, Delaware, Fairfield, Licking, and Pickaway Counties are included in the District. There are very small portions of Franklin County in the cities of Lithopolis and Pickerington that are not included in the District and are included in the Coshocton-Fairfield-Licking-Perry Joint District. R.C. § 3734.52(A) requires that if a municipal corporation is located within more than one solid waste management district, the entire municipal corporation is included in the district where the majority of its population resides.)

Years in planning period: (15) 2005-2019

2. Plan to be implemented with approval of this document

Counties within District: Franklin (note: very small portions of Union, Delaware, Fairfield, Licking, and Pickaway Counties are included in the District. There are very small portions of Franklin County in the cities of Lithopolis and Pickerington that are not included in the District and are included in the Coshocton-Fairfield-Licking-Perry Joint District. R.C. § 3734.52(A) requires that if a municipal corporation is located within more than one solid waste management district, the entire municipal corporation is included in the district where the majority of its population resides.)

Years in planning period: (15) 2011 - 2025

Year 1 of the planning period: 2011

B. Reason for Plan Submittal

This is a mandatory five-year *Plan Update* for a district operating under an approved plan with a planning period of fifteen years.

C. Process to Determine Material Change in Circumstances

In accordance with ORC 3734.56(D), the Plan must be revised if the Board has determined that “circumstances materially changed from those addressed in the approved initial or amended plan of the district.” A material change in circumstances shall be defined as a change that adversely affects the ability of the Board to: (1) assure waste disposal capacity during the planning period; (2) maintain compliance with applicable waste reduction or access goals; or (3) adequately finance implementation of the Plan. The Ohio EPA’s Plan Format requires that the *Plan Update* must include a description of the process the SWACO Board of Trustees will use to determine whether a material change in circumstances has occurred, and, as a result, requires the preparation of an amended Plan.

The Board of Trustees shall make the determination of whether a material change in circumstances has occurred according to the following guidelines:

1. Assurance of Waste Disposal Capacity

(a) Reduction in Available Capacity

The designated facilities in this *Plan Update* are: the Franklin County Sanitary Landfill, the Georgesville Road Transfer Station, the Morse Road Transfer Station, and the Jackson Pike Transfer Station. Additional facilities are utilized by SWACO when the Board approves a waiver for the facility. If the Board determines that the extended or permanent closure of a designated facility or a combination of the closure of landfills accepting solid waste generated in the District impairs the capacity assurance requirement of section 3734.53(A) of the Revised Code or the Plan Format, then a material change in circumstances may have occurred. A material change in circumstances has not occurred, however, if SWACO is able to secure arrangements to manage the waste formerly received at the closed facility.

The SWACO Board of Trustees, within 30 days of the closure of a designated facility, at a regularly scheduled or special meeting of the Board, will determine whether alternate capacity is available to the District or whether a material change in circumstances has occurred.

(b) Increase in Waste Generation

Future capacity needs of the District as outlined in the Plan are based on waste generation estimates. A significant increase in solid waste generation within the District may affect capacity requirements and result in diminished capacity for handling or disposing of solid waste generated within the District. A material change in circumstances may have occurred if waste generation increases and the increase has a significant adverse impact on capacity for handling or disposing of solid waste generated within the District. A material change in circumstances has not occurred, however, if SWACO can manage or identify alternate solid waste facilities to manage the increased waste volume.

During the term of the Plan, SWACO staff periodically will review waste generation and report to the Board of Trustees any increase in solid waste generation within the District that warrants the Board's consideration of whether there is adequate capacity available to handle or dispose of the increased solid waste volume.

2. *Compliance with Applicable Waste Reduction or Access Goals*

Delay in Program Implementation or Discontinuance of Essential Waste Reduction or Recycling Activities

Pursuant to the Ohio Revised Code, the Ohio Administrative Code, and the State Plan, the District has established specific goals regarding waste reduction and recycling within the District. SWACO's Executive Director will prepare an annual report for presentation to the Board of Trustees by the third quarter (July - September) during the planning period. The annual report will identify any delays in program implementation, changes to waste reduction and recycling strategies or other information that may materially and adversely affect Plan implementation. The Board will determine whether any delay, changes to waste reduction and recycling strategies or other information is material. Should a significant delay in program implementation or the termination of programs result in the inability of the District to achieve State Plan goals, the Board will consider whether a material change in circumstances has occurred that requires an update of the Plan. A material change in circumstances has not occurred, however, where the Board is able to implement new programs or modify existing programs to achieve the State Plan goals.

3. *Financing of Plan Implementation*

Decrease in Waste Generation

SWACO generates revenues to finance implementation of the Plan from a combination of: (i) a \$5.00 per ton fee on the generation of solid waste within the District as authorized by section 3734.573 of the Ohio Revised Code (the “Generation Fee”); (ii) a \$9.00 per ton retired facility fee (“Retired Facility Fee”) for debt service; (iii) a \$9.00 per ton fee paid by facilities that accept solid waste generated within the District pursuant to a waiver from designation (“Waiver Fee”); and (iv) tipping fees paid by customers that deliver solid waste to solid waste facilities owned or operated by SWACO approved by the Board pursuant to section 343.08(C) of the Revised Code (“Tipping Fees”). A significant reduction in the generation of waste within the District could result in a significant decrease in revenue and adversely affect the ability of the Board to finance implementation of the Plan. The Chief Financial Officer for SWACO monitors revenues and reports changes in financial condition to the Audit Committee of the Board and at the monthly meeting of the Board. The Board will, based on recommendations from the Executive Director and Chief Financial Officer, review and revise the budgets and funding priorities to provide funds to implement the Plan. A material change in circumstances may have occurred where a significant reduction in revenue adversely affects the Board’s ability to finance Plan implementation. No material change in circumstances has occurred, however, if the Board is able to maintain critical programs at current funding levels through re-allocation of District revenues, or through an increase in Generation, Retired Facility, Waiver or Tipping Fees.

4. *Procedures where Material Change in Circumstances has Occurred*

If at any time the Board determines that a material change in circumstances has occurred and an update to the Plan is necessary, the Board shall prepare a Draft Amended Plan. The Board shall proceed to adopt and obtain approval of the Amended Plan in accordance with divisions (A) to (C) of section 3734.55 of the Revised Code.

SWACO monitors conditions and the programs, waste volumes and revenues necessary to determine whether there has been a material change in circumstances necessitating an update of the Plan. If SWACO determines a material change in circumstances has occurred, the Board shall notify Ohio EPA within 60 days of that determination.

D. District Formation and Certification Statement

There have been no changes in the configuration of the District since the District was first established in 1989.

Appendix B includes a copy of the resolution establishing a period of public comment and scheduling a public hearing on this *Plan Update*. Also included are copies of all public notices as they appeared in local newspapers notifying the public concerning the contents of the Plan, the notification of the hearing on the Plan, and welcoming public comments on the Plan.

Appendix C includes a certification statement signed by a majority of the members of the Board of Trustees asserting that the contents of the draft amended Plan submitted to the Ohio EPA for review are true and accurate to the best of their knowledge:

1. A resolution by the Board of Trustees adopting the Plan prior to ratification.
2. A resolution certifying that the Plan has been properly ratified.
3. A list of all political jurisdictions in the District that voted on ratification of the Plan, and the population represented by each, and the percentage population of the District as represented by the political jurisdictions that ratified the Plan.
4. One copy of all resolutions from political jurisdictions ratifying the Plan.

E. Board of Trustees

As an Authority, SWACO is governed by a Board of Trustees. The nine members represent local political subdivisions and jurisdictions including townships, large industrial generators and the general public in Franklin County. In addition to the seven (7) statutory members, two (2) members were added as part of the agreement forming the authority.

The current members of the Authority Board of Trustees are:

Bradley N. Frick, Chairman

Representing the Health District Having the Largest Territorial Jurisdiction within SWACO

David J. Bush, Vice Chairman

Representing the Citizens of Columbus

Colleen H. Briscoe

Representing the General Public

John O'Grady

Representing the President of the County Commissioners

Robert J. Clemons

Representing Industrial, Commercial and Institutional Generators

Philip D. Honsey

Representing the General Public with No Conflicts of Interest with the Waste Industry

William Lotz, Sr.

Representing Franklin County Townships

Steven P. Shepard

Representing the County Commissioners

Mark Kelsey

Representing the Chief Executive Officer of the Municipal Corporation Having the Largest Population

F. Official SWACO Contact, Address and Phone Number

Ronald J. Mills
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Grove City, Ohio 43123
Phone: 614-871-5100
FAX: 614-871-5103

G. Technical Advisory Committee

SWACO did not formally use a Technical Advisory Committee for the development of this *Plan Update*. SWACO meets frequently with community representatives, members of the business community through the Business Round Table and other business meetings, hosts hauler meetings on a regular basis, and meets with members of the general public through participation in many events in the District. SWACO uses these meetings to seek input and exchange ideas regarding SWACO's programs and activities.