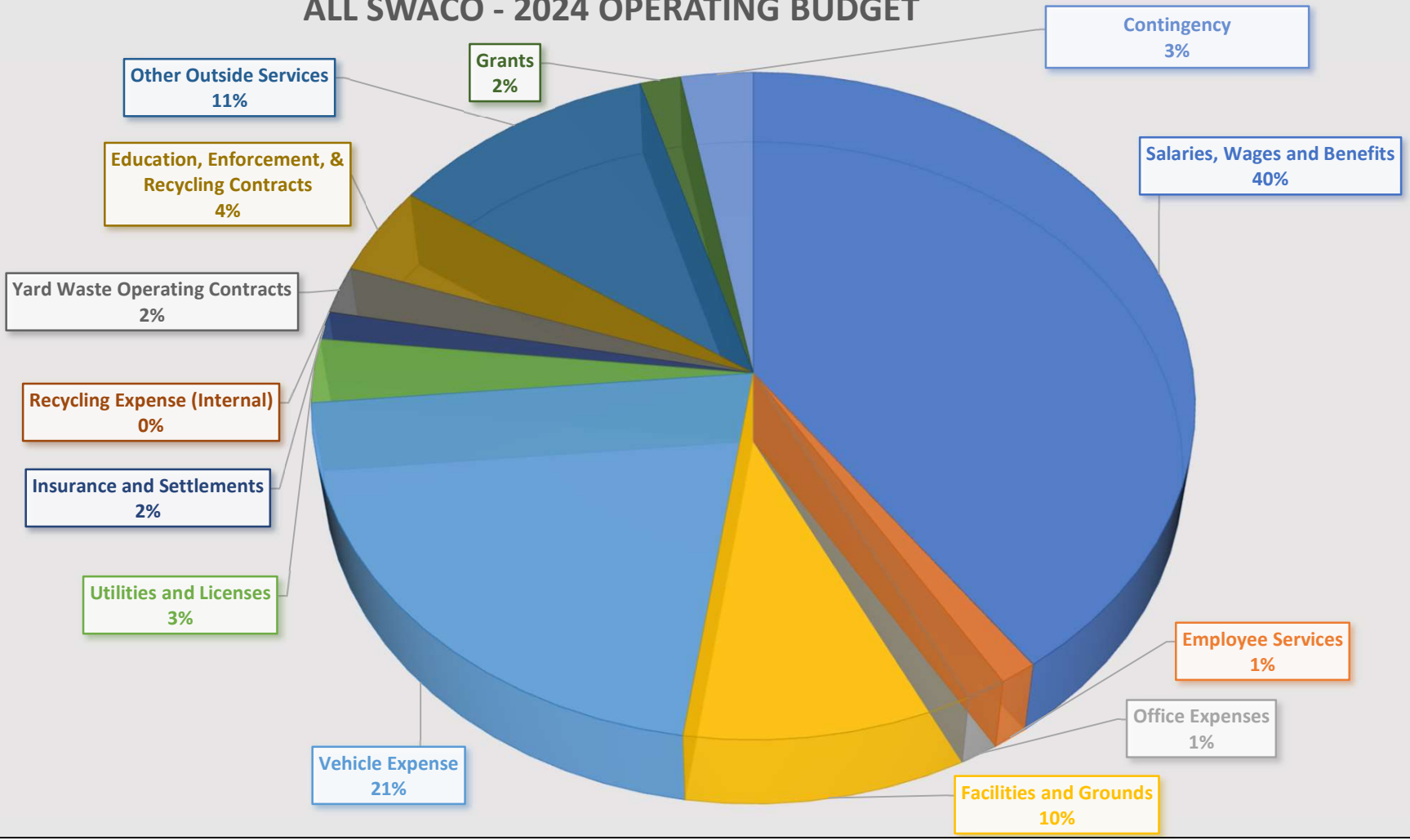




## 2024 Operating Budget - ALL SWACO

Description	Approved 2023 Budget	September 2023 Year-End Projection	2024 Budget	2024 Budget to 2023 Projection Variance	% Inc/(Dec) 2024 to 2023 Projection	2024 Budget to 2023 Budget Variance	% Inc/(Dec) 2024 Budget to 2023 Budget
<b>Net Revenues Estimate</b>							
Disposal Revenue	\$ 59,476,187	\$ 55,605,573	\$ 57,983,260	\$ 2,377,687	4.3%	\$ (1,492,927)	(2.5%)
Sale of Landfill Gas	8,217,417	4,985,000	4,985,000	-	0.0%	(3,232,417)	(39.3%)
Other	500,000	351,966	388,520	36,554	10.4%	(111,480)	(22.3%)
<i>Fees (less EPA/Out of Dist./Host Township)</i>	(6,523,077)	(6,098,566)	(6,376,780)	(278,214)	4.6%	146,297	(2.2%)
<b>Total Net Revenues</b>	<b>61,670,527</b>	<b>54,843,974</b>	<b>56,980,000</b>	<b>2,136,026</b>	<b>3.9%</b>	<b>(4,690,527)</b>	<b>(7.6%)</b>
<b>Direct Expenses</b>							
<b>Salaries, Wages and Benefits</b>	<b>14,612,644</b>	<b>13,029,363</b>	<b>16,288,000</b>	<b>3,258,637</b>	<b>25.0%</b>	<b>1,675,356</b>	<b>11.5%</b>
<b>Contracts, Services and Supplies</b>							
Employee Services	474,696	404,859	510,000	105,141	26.0%	35,304	7.4%
Office Expenses	435,575	460,089	544,000	83,911	18.2%	108,425	24.9%
Facilities and Grounds	3,225,533	3,108,786	3,931,000	822,214	26.4%	705,467	21.9%
Vehicle Expense	7,541,955	8,787,453	8,654,000	(133,453)	(1.5%)	1,112,045	14.7%
Utilities and Licenses	1,254,435	1,570,325	1,253,000	(317,325)	(20.2%)	(1,435)	(0.1%)
Insurance and Settlements	534,959	559,031	550,000	(9,031)	(1.6%)	15,041	2.8%
Recycling Expense (Internal)	6,624	8,323	7,000	(1,323)	(15.9%)	376	5.7%
Yard Waste Operating Contracts	1,000,000	925,000	925,000	-	0.0%	(75,000)	(7.5%)
Education, Enforcement, & Recycling Contracts	1,269,550	1,005,166	1,752,000	746,834	74.3%	482,450	38.0%
Other Outside Services	4,124,165	2,952,763	4,409,000	1,456,237	49.3%	284,835	6.9%
<b>Total Contracts, Services and Supplies</b>	<b>19,867,492</b>	<b>19,781,796</b>	<b>22,535,000</b>	<b>2,753,203</b>	<b>13.9%</b>	<b>2,667,508</b>	<b>13.4%</b>
<b>Grants</b>	<b>410,000</b>	<b>410,000</b>	<b>666,000</b>	<b>256,000</b>	<b>62.4%</b>	<b>256,000</b>	<b>62.4%</b>
<b>Budget Contingency</b>	<b>1,046,704</b>	<b>-</b>	<b>1,185,000</b>	<b>1,185,000</b>	<b>0.0%</b>	<b>138,296</b>	<b>13.2%</b>
<b>Total Direct Expenses</b>	<b>\$ 35,936,840</b>	<b>\$ 33,221,159</b>	<b>\$ 40,674,000</b>	<b>\$ 7,452,841</b>	<b>22.4%</b>	<b>\$ 4,737,160</b>	<b>13.2%</b>

# ALL SWACO - 2024 OPERATING BUDGET



**SWACO  
Capital Plans  
2024 Budget**

<b>2024 Capital Equipment Plan (CEP)</b>		
<b>Project</b>	<b>Quantity</b>	<b>Cost Estimate</b>
Caterpillar D8T WH Track Type Dozer with GPS	1	\$ 1,145,000
New Ford F250 Pickup Trucks (3)	3	165,000
Caterpillar 836H Rebuild	1	700,000
836 NexGen Compactor with GPS	1	1,710,000
Caterpillar D8T Rebuild Unit 231	1	600,000
New Road Brooms (2)	2	175,000
Shuttle Bus	1	135,000
New Kawasaki Mule UTV	1	27,250
<b>Total Capital Equipment</b>		<b>\$ 4,657,250</b>

<b>2024 Capital Outlays Plan (COP)</b>		
<b>Project</b>	<b>Quantity</b>	<b>Cost Estimate</b>
Gas Analyzer	1	\$ 17,500
Network Refresh (switches, routers, wireless equipment, etc.)	Multiple	350,000
<b>Total Capital Outlays</b>		<b>\$ 367,500</b>

**Total CEP and COP** **\$ 5,024,750**

<b>2024 Capital Improvements Plan (CIP)</b>		
<b>Project</b>	<b>Quantity</b>	<b>Cost Estimate</b>
Phase H8A & H8B	1	\$ 715,000
Soil Prequalification	1	150,000
Landfill Site Development Plan	1	1,608,000
West of Young Road Borrow Area Development	1	400,000
Conveyor - pending study	1	2,000,000
Transitional Cover	1	51,519
Final Cover and Haul Road Construction	1	9,617,282
FCSL Gas Collection and Control system (GCCS)	1	1,880,300
Gas Well Water Removal System Additions at the FCSL	1	84,872
Model Landfill Gas Collection and Control System (GCCS)	1	250,000
Morse Road Transfer Station Storm Water Drainage Modifications	1	3,628,239
Morse Road Transfer Station Improvements	1	6,686,003
Buildings - Fleet and Operations Maintenance	1	2,536,511
Buildings - Admin. Office Building (AOB) and Educ. Resource Center (ERC)	1	2,500,000
Georgesville Road	1	400,000
Jackson Pike Material Handler and Floor Replacement	1	1,250,000
Organics	1	500,000
HHW/Convenience Center	1	800,000
Truck Wash at London-Groveport Road Campus	1	200,000
Land purchases	1	2,000,000
<b>Total Capital Improvements</b>		<b>\$ 37,257,726</b>

**Total 2024 Capital Plans** **\$ 42,282,476**