



2026 Operating Budget - ALL SWACO

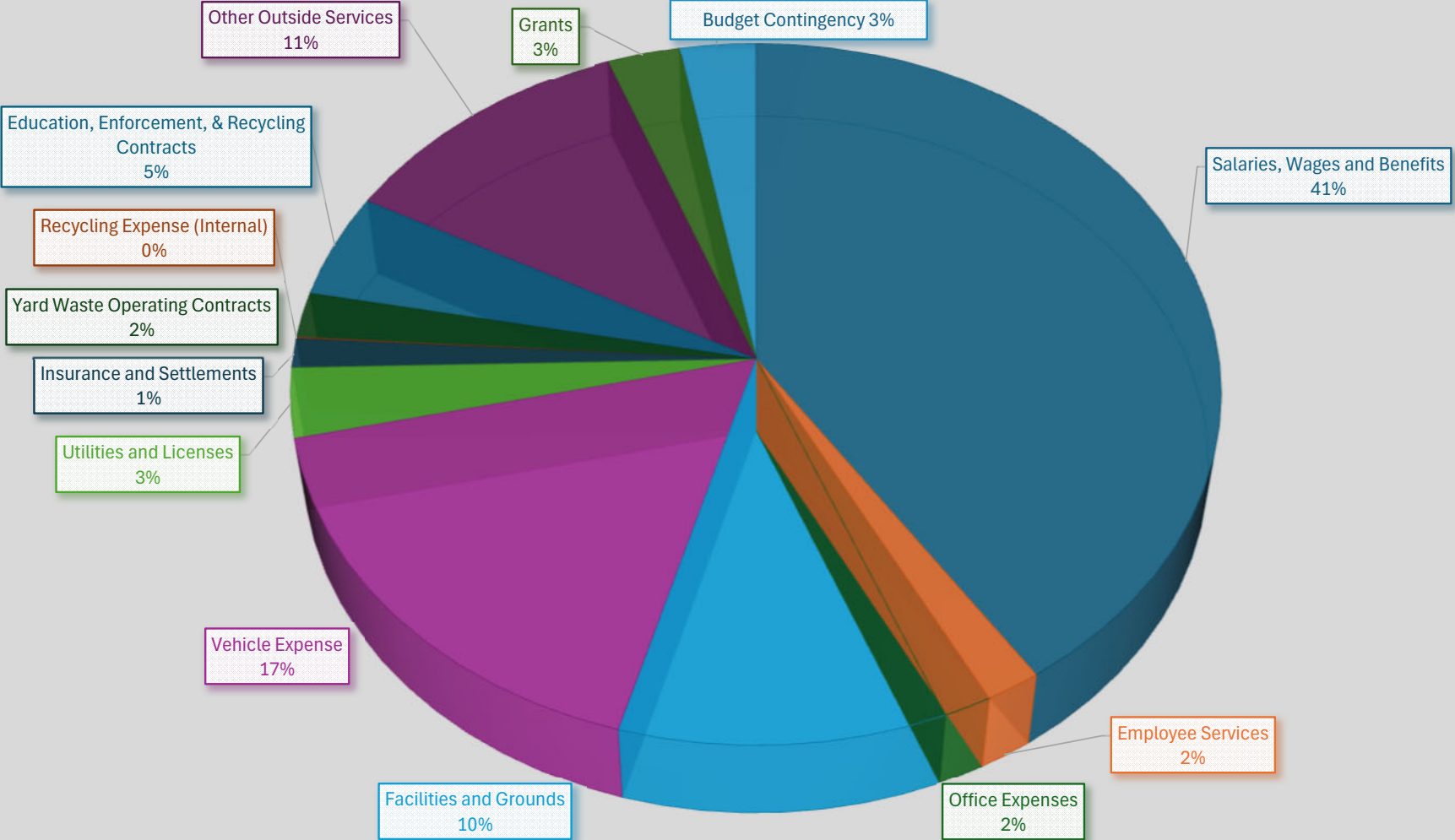
Description	Approved 2025 Budget	September 2025 Year-End Projection	2026 Budget	2026 Budget to 2025 Projection Variance	2026 Budget to 2025 Budget Variance*	% Inc/(Dec) 2026 Budget to 2025 Projection	% Inc/(Dec) 2026 Budget to 2025 Budget
Net Revenues Estimate							
Disposal Revenue	\$ 57,744,925	\$ 58,235,000	\$ 58,180,000	\$ (55,000)	\$ 435,075	(0.1%)	0.8%
Sale of Landfill Gas	6,000,000	5,800,000	6,000,000	200,000	-	3.4%	0.0%
Other	1,298,000	286,000	555,000	269,000	(743,000)	94.1%	(57.2%)
<i>Fees (less EPA/OoD/HealthD/Host Township)</i>	(6,365,925)	(6,365,000)	(6,317,000)	48,000	48,925		
Total Net Operating Revenues	58,677,000	57,956,000	58,418,000	462,000	(259,000)	0.8%	(0.4%)
Interest Income**	-	4,000,000	4,500,000	500,000	4,500,000	12.5%	0.0%
Total Net Operating and Interest Income	58,677,000	61,956,000	62,918,000	962,000	4,241,000	1.6%	7.2%
Direct Expenses							
Salaries, Wages and Benefits	17,140,000	16,900,000	18,100,000	1,200,000	960,000	7.1%	5.6%
Contracts, Services and Supplies							
Employee Services	677,000	317,623	793,000	475,376	116,000	149.7%	17.1%
Office Expenses	869,000	585,861	651,000	65,139	(218,000)	11.1%	(25.1%)
Facilities and Grounds	4,701,000	4,362,448	4,628,000	265,552	(73,000)	6.1%	(1.6%)
Vehicle Expense	7,741,000	7,486,631	7,598,000	111,369	(143,000)	1.5%	(1.8%)
Utilities and Licenses	1,363,000	1,326,486	1,424,000	97,514	61,000	7.4%	4.5%
Insurance and Settlements	525,000	666,626	598,000	(68,626)	73,000	(10.3%)	13.9%
Recycling Expense (Internal)	7,000	28,302	31,000	2,698	24,000	9.5%	342.9%
Yard Waste Operating Contracts	925,000	925,000	925,000	-	-	0.0%	0.0%
Education, Enforcement, & Recycling Contracts	1,569,000	1,339,252	2,146,000	806,748	577,000	60.2%	36.8%
Other Outside Services	4,301,000	2,381,770	5,072,000	2,690,230	771,000	113.0%	17.9%
Total Contracts, Services and Supplies	22,678,000	19,420,000	23,866,000	4,446,000	1,188,000	22.9%	5.2%
Grants	1,647,000	593,000	1,243,000	650,000	(404,000)	109.6%	(24.5%)
Budget Contingency	1,244,000	-	1,296,000	1,296,000	52,000	0.0%	4.2%
Total Direct Expenses	42,709,000	36,913,000	44,505,000	7,592,000	1,796,000	20.6%	4.2%
Revenue less Expenses	\$ 15,968,000	\$ 25,043,000	\$ 18,413,000	\$ (6,630,000)	2,445,000	(26.5%)	15.3%

Note: Totals may not foot and cross-foot due to rounding.

*Surplus/(Deficit)

**Interest Income will be budgeted annually starting in 2026. Interest Income includes cash interest only. Does not include any fair market adjustments.

ALL SWACO - 2026 OPERATING BUDGET



2026 Capital Plans

2026 Capital Equipment Plan

Department #	Qty	Project	Cost
1-O-410	6	Purchase CNG Transfer Tractors	\$ 1,950,000
1-O-410	6	Purchase Transfer Tipper Trailer	1,100,000
1-O-410	6	Modify 6 Existing Tipper Trailers for New Compactor	250,000
1-O-200	1	Perform Caterpillar Certified Component Rebuild D8T (Unit 254)	675,000
1-O-200	1	Purchase New 45 Ton Haul Truck	900,000
1-O-410	1	Purchase Off Road Spotter Truck	100,000
1-O-120	3	Purchase New Ford F250 Pickup Trucks	190,000
1-O-110	1	Purchase 13,000LB Diesel Forklift	75,000
1-O-110	2	Purchase 5000lb Fork Lift	70,000
1-O-120	1	Purchase 60" Brush Cutter	35,000
1-O-200	1	Slope Mower	80,000
Total 2026 Capital Equipment Plan			\$ 5,425,000

2026 Capital Outlays Plan

Department #	Qty	Project	Cost
1-O-100	1	Lift Station Panel Replacement	\$ 15,000
1-O-200	1	360-degree Camera at Wheel Wash	12,000
1-O-200	1	Gutter and Downspouts - Parking Canopy	175,000
1-O-110	1	Fuel Master Live ("FM Live")	65,000
1-O-200	4	Landfill Scale Kiosks	86,360
1-O-405	2	Jackson Pike Transfer Station Scale Kiosks	45,430
1-O-410	2	Morse Road Transfer Station Scale Kiosks	45,430
1-A-200	1	Bid Software	15,000
1-A-333	1	SWACO.ORG Updates	30,000
3-D-617	1	Grant Management Software	20,000
3-D-604	1	Virtual Landfill Tour	10,000
Total 2026 Capital Outlays Plan			\$ 519,220

2026 Capital Improvement Plan

Department #	Qty	Project	Cost
1-O-200	1	Phase H8 Cell Construction	\$ 10,905,765
1-O-200	1	Soil Prequalification	100,000
1-O-200	1	Transitional Cover	174,000
1-O-200	1	Final Cover - South Slope Phase 2/Perimeter Road	1,500,000
1-O-200	1	Phase H6 Sump	200,000
1-O-200	1	Exposed Geomembrane - Phase H4/H5	150,000
1-O-204	1	FCSL Gas Collection and Control system (GCCS)	2,000,000
1-O-204	1	Gas Well Water Removal System Additions at the FCSL	90,040
1-O-410	1	Morse Road Transfer Station Improvements	4,915,627
1-O-410	1	Morse Road Transfer Station Compactor	1,950,000
1-A-100	1	Buildings - Admin. Office Bld. (AOB) and Educ. Resource Center (ERC)	13,250,000
1-O-100	1	Operations Maintenance Garage - Sound Baffles	300,000
1-O-200	1	Waterline Replacement	4,600,000
3-D-100	1	Reuse Center	1,000,000
3-O-600	1	Organics	2,000,000
1-O-100	1	CNG Slow Fill Station	4,000,000
1-O-415	1	Georgesville Road	3,000,000
3-O-600	1	Roberts Road Facility Yard Waste	1,000,000
1-O-950	1	Model Landfill Header & VFD Install	500,000
1-O-200	1	Land purchases	2,000,000
Total 2026 Capital Improvement Plan			\$ 53,635,432

Total 2026 Capital Plans **\$ 59,579,652**