

QUARTERLY REPORT

2025



1Q2026

SWACO Quarterly Report – 1Q2026

Highlights and Accomplishments:

Facilities and Compliance:

- Completed the transition of the Administration office to a new temporary work location at 910 Dublin Road.
- Initiated construction activities at the Alum Creek site.

Fleet and Transfer Operations:

- Installed second material handler at Jackson Pike Transfer Station
- Six (6) new Kenworth trucks were ordered and expected to arrive in May/June 2026
- Thirteen (13) new trailers ordered and expected to arrive by June 2026
- Three (3) new Ford F-250 pickup trucks ordered and expected to arrive in May/June 2026

Landfill Operations:

- Approved resolution for landfill aggregate
- One (1) new robotic slope mower for landfill ordered and arrived in Q1 2026
- One (1) new Volvo haul truck arrived in January 2026

Accounting and Finance:

- Implemented software to roll-out paying vendors electronically
- Completed and submitted SWACO's 2026 Budget Book to GFOA

Human Resources:

- Created and promoted exhibits for Black History Month and Women's History Month
- Introduced SWACO's first ever quarterly Employee Recognition Award
- Updated leave plans in the Dayforce payroll system as introduced in the 2026 Employee Handbook

Technology Solutions:

- Closed 494 Helpdesk tickets
- Completed Q1 Cyber-Security training for 100% of SWACO employees
- Setup tech equipment for AOB employees at 910 Dublin Road
- Rolled out KnowBe4 Defend, an AI-powered email security solution

Programs:

- Recycling drop-off handout translated into 3 other languages including Somalian, Spanish and Arabic.
- Completed SWACO first 3R's Ambassadors training with 11 ambassadors.
- Updated the Sanitary Landfill poster for teachers touring the landfill.
- Consortium communities bid out for curbside food waste collection as part of their collection services bids for the first time.
- Implemented New Account Orientation to the new haulers opening accounts at the landfill/transfer stations.

Financial Section:

SWACO's quarter one projections for 2026 financials illustrate that SWACO is 4.6% up based on the first quarter of revenue actual vs. budget for disposal revenue. Sale of landfill gas is tracking close to budget but is slightly under 3.7% or \$55K based on January actual. SWACO has included interest income as this has become a material line item and will be budgeted in 2026. SWACO is projecting approximately \$4.5 million this year.

Expenditures below are categorized in major categories such as employee services, facilities and grounds, and other outside services to name a few. These make up total contracts, services, and supplies, which are projected to be on track with the budget and will be analyzed closer in subsequent quarters.

All projections will be updated in subsequent quarters based on actual expenditures and projection calculations to reflect where SWACO anticipates landing at year end.

**Financials represented on the next page:*



Q1 2026 - ALL SWACO

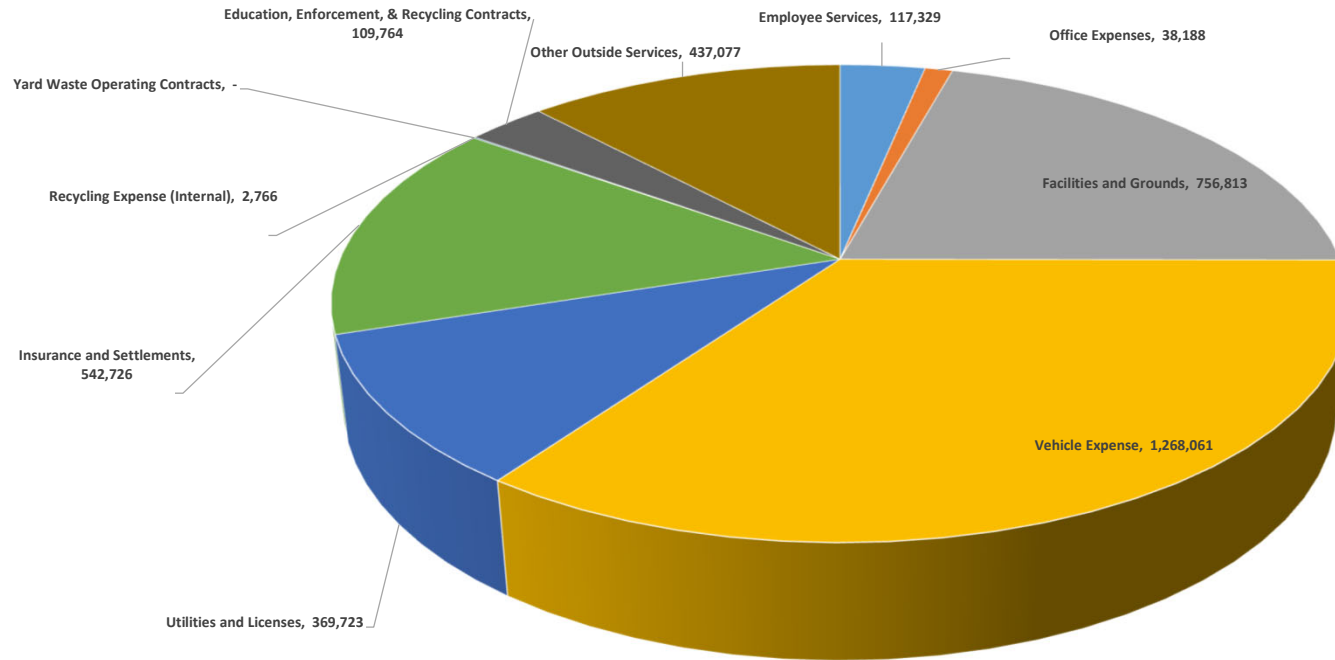
Description	Q1 2026 YTD Budget	Q1 2026 YTD Actual	*\$ Variance Q1 Budget to Q1 Actual	% Variance Q1 Budget to Q1 Actual	2026 Annual Budget	2026 Year-End Projection
Beginning Cash Balance	\$ 121,835,626	\$ 121,835,626	\$ -	0.0%	\$ 121,835,626	\$ 121,835,626
Net Revenues Estimate						
Disposal Revenue	12,967,822	13,568,737	600,915	4.6%	58,180,000	58,180,000
Sale of Landfill Gas	1,500,000	1,444,652	(55,348)	(3.7%)	6,000,000	6,000,000
Other	138,750	68,084	(70,666)	(50.9%)	555,000	555,000
Fees (less EPA/Out of Dist./Host Township)	(1,579,250)	(1,444,586)	134,664	(8.5%)	(6,317,000)	(6,317,000)
Interest Income	1,125,000	1,180,144	55,144	4.9%	4,500,000	4,500,000
Total Net Revenues & Interest	14,152,322	14,817,031	664,709	4.7%	62,918,000	62,918,000
Direct Expenses						
Salaries, Wages and Benefits	4,246,456	4,319,006	(72,550)	(1.7%)	18,100,000	18,100,000
Contracts, Services and Supplies						
Employee Services	198,250	117,329	80,921	40.8%	793,000	793,000
Office Expenses	162,750	38,188	124,562	76.5%	650,999	650,999
Facilities and Grounds	1,157,000	756,813	400,187	34.6%	4,628,000	4,628,000
Vehicle Expense	1,879,475	1,268,061	611,414	32.5%	7,598,000	7,598,000
Utilities and Licenses	349,750	369,723	(19,973)	(5.7%)	1,424,000	1,424,000
Insurance and Settlements	580,750	542,726	38,024	6.5%	598,000	598,000
Recycling Expense (Internal)	7,750	2,766	4,985	64.3%	31,000	31,000
Yard Waste Operating Contracts	346,875	-	346,875	100.0%	925,000	925,000
Education, Enforcement, & Recycling Contracts	536,275	109,764	426,511	79.5%	2,146,000	2,146,000
Other Outside Services	1,268,000	437,077	830,923	65.5%	5,072,000	5,072,000
Total Contracts, Services and Supplies	6,486,874	3,642,447	2,844,427	43.8%	23,866,000	23,866,000
Grants	226,450	(2,587)	229,037	101.1%	1,243,000	1,243,000
Total Direct Expenses**	10,959,779	7,958,865	3,000,914	27.4%	43,209,000	43,209,000
Other Expenditures						
Debt Service	7,820,058	-	7,820,058	100.0%	7,820,058	7,820,058
Capital Plans	14,894,913	2,281,598	12,613,315	84.7%	59,579,652	59,579,652
EPA Trust	1,000,000	-	1,000,000	100.0%	1,000,000	1,000,000
Total Other Expenditures	23,714,971	2,281,598	21,433,373	90.4%		
Total Expenditures	34,674,750	10,240,463	24,434,287	70.5%		
Accrual to Cash Balance Adjustment	-	5,810,211	-	0.0%		
Ending Cash Balance	\$ 101,313,197	\$ 120,601,983	\$ 19,288,786	19.0%	\$ 73,144,916	\$ 73,144,916
<i>(Beginning Cash Balance plus Total Revenues minus Total Expenditures)</i>						

Note: Totals may not foot and cross-foot due to rounding.

*Surplus/(Deficit)

**Does not include contingency

Preliminary Q1 2026 Contracts, Services, and Supplies



SWACO
2026 Capital Plans
For the Month Ending March, 2026

DEPARTMENT Number - Description	Cost Estimate	YTD March	Unexpended Balance
Capital Equipment Plan			
Purchase CNG Transfer Tractors	\$ 1,950,000	\$ -	\$ 1,950,000
Purchase Transfer Tipper Trailer	1,100,000	-	1,100,000
Modify 6 Existing Tipper Trailers for New Compactor	250,000	-	250,000
Perform Caterpillar Certified Component Rebuild D8T (Unit 254)	675,000	-	675,000
Purchase New 45 Ton Haul Truck	900,000	788,720	111,280
Purchase Off Road Spotter Truck	100,000	-	100,000
Purchase New Ford F250 Pickup Trucks	190,000	-	190,000
Purchase 13,000LB Diesel Forklift	75,000	-	75,000
Purchase 5000lb Fork Lift	70,000	-	70,000
Purchase 60" Brush Cutter	35,000	-	35,000
Slope Mower	80,000	74,931	5,069
Total Capital Equipment	\$ 5,425,000	\$ 863,651	\$ 4,561,349
Capital outlays plan			
Sign Implementation for Ops Sign Project	\$ -	\$ 93,101.61	\$ (93,102)
Bid Software	15,000	-	15,000
Lift Station Panel Replacement	15,000	-	15,000
360-degree Camera at Wheel Wash	12,000	-	12,000
Gutter and Downspouts - Parking Canopy	175,000	-	175,000
Fuel Master Live ("FM Live")	65,000	-	65,000
Landfill Scale Kiosks	86,360	-	86,360
Jackson Pike Transfer Station Scale Kiosks	45,430	-	45,430
Morse Road Transfer Station Scale Kiosks	45,430	-	45,430
SWACO.ORG Updates	30,000	3,900	26,100
Grant Management Software	20,000	-	20,000
Virtual Landfill Tour	10,000	-	10,000
Total Capital Outlays	\$ 519,220	\$ 97,002	\$ 422,218
Capital improvement plan			
Phase H8	\$ 10,905,765	\$ 485,721.43	\$ 10,420,044
Transitional Cover	174,000	-	174,000
Phase H6 Sump	200,000	-	200,000
Gas Well Water Removal System Additions at the FCSL	90,040	-	90,040
10428 2023/2026 CIP Morse Rd Storm Water Drain	4,915,627	619,568	4,296,059
Morse Road Transfer Station Improvements	1,950,000	-	1,950,000
Building - OPS & Maint	-	22,513	(22,513)
Buildings - Admin. Office Building (AOB)	13,250,000	22,897	13,227,103
New Educ. Resource Center (ERC)	-	75,201	(75,201)
Waterline Replacement	4,600,000	44,167	4,555,833
Organics - Alum Creek	2,000,000	18,620	1,981,380
Organics - Roberts Road	-	-	-
CNG Slow Fill Station	4,000,000	-	4,000,000
Georgesville Road	3,000,000	-	3,000,000
Land purchases	2,000,000	-	2,000,000
Soil Prequalification	100,000	-	100,000
Exposed Geomembrane - Phase H4/H5	150,000	-	150,000
FCSL Gas Collection and Control system (GCCS)	2,000,000	-	2,000,000
Operations Maintenance Garage - Sound Baffles	300,000	-	300,000
Model Landfill Header & VFD Install	500,000	-	500,000
Reuse Center	1,000,000	-	1,000,000
Roberts Road Facility Yard Waste	1,000,000	-	1,000,000
South Final Closure Phase 2	1,500,000	29,009	1,470,991
Jackson Pike Elect. Material Handler#2	-	3,250	(3,250)
Total Capital Improvements	\$ 53,635,432	\$ 1,320,945	\$ 52,314,487
Total 2026 Capital Plans	\$ 59,579,652	\$ 2,281,598	\$ 57,298,054

Q1 2026 Capital Expenditures

