

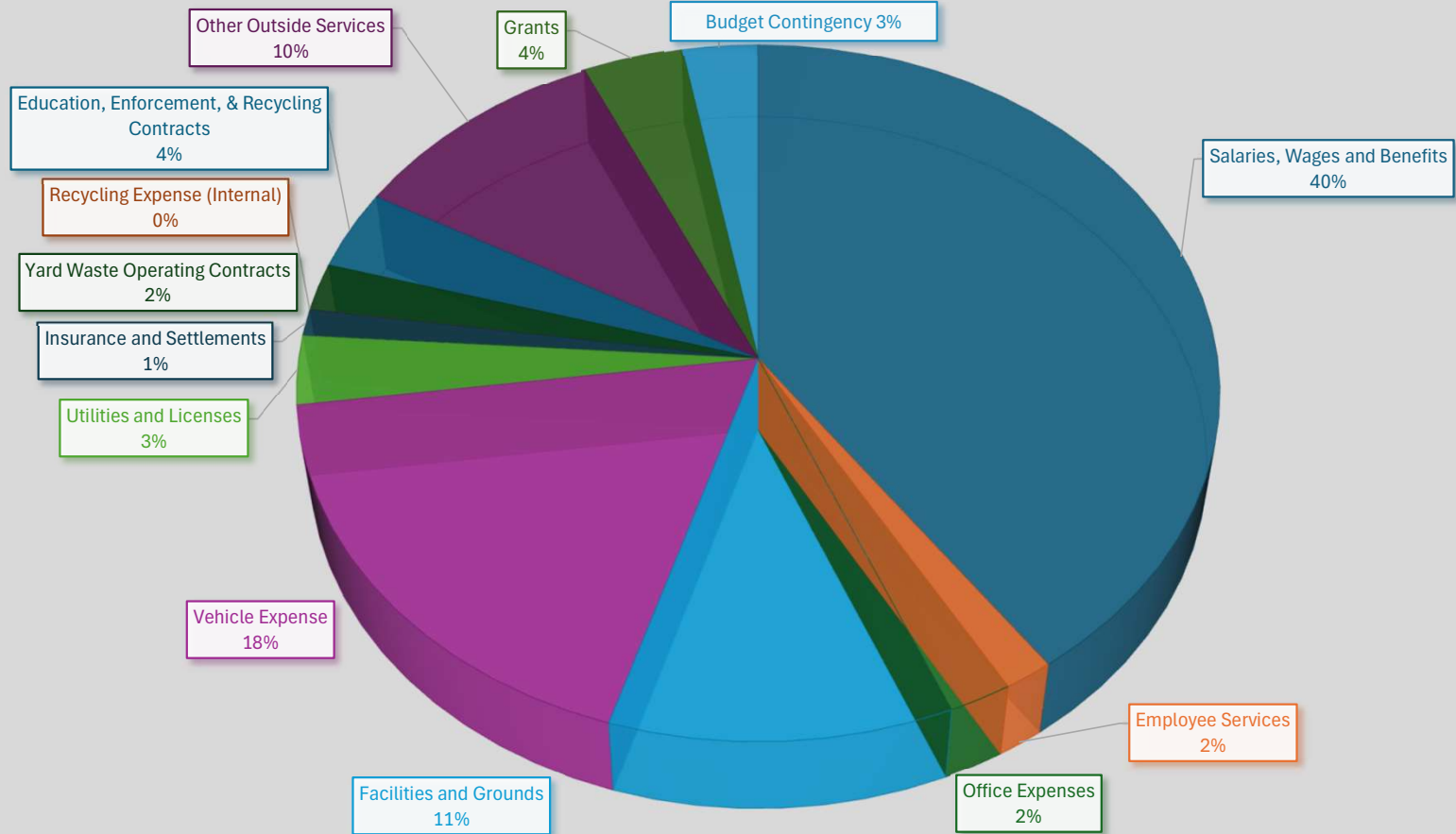


2025 Operating Budget - ALL SWACO

Description	Approved 2024 Budget	September 2024 Year-End Projection	2025 Budget	2025 Budget to 2024 Projection Variance	2025 Budget to 2024 Budget Variance	% Inc/(Dec) 2025 to 2024 Projection	% Inc/(Dec) 2025 Budget to 2024 Budget
Net Revenues Estimate							
Disposal Revenue	\$ 57,983,260	\$ 56,620,000	\$ 57,744,925	\$ 1,124,925	\$ (238,335)	2.0%	(0.4%)
Sale of Landfill Gas	4,985,000	5,967,000	6,000,000	33,000	1,015,000	0.6%	20.4%
Other	388,520	255,000	1,298,000	1,043,000	909,480	409.0%	234.1%
<i>Fees (less EPA/Out of Dist./Host Township)</i>	(6,376,780)	(6,227,000)	(6,365,925)	(138,925)	10,855	2.2%	(0.2%)
Total Net Revenues	56,980,000	56,615,000	58,677,000	2,062,000	1,697,000	3.6%	3.0%
Direct Expenses							
Salaries, Wages and Benefits	16,288,000	16,706,000	17,140,000	434,000	852,000	2.6%	5.2%
Contracts, Services and Supplies							
Employee Services	510,000	298,617	677,000	378,383	167,000	126.7%	32.7%
Office Expenses	544,000	397,131	869,000	471,869	325,000	118.8%	59.7%
Facilities and Grounds	3,931,000	4,947,424	4,701,000	(246,424)	770,000	(5.0%)	19.6%
Vehicle Expense	8,654,000	7,707,917	7,741,000	33,084	(913,000)	0.4%	(10.6%)
Utilities and Licenses	1,253,000	1,343,439	1,363,000	19,562	110,000	1.5%	8.8%
Insurance and Settlements	550,000	379,800	525,000	145,200	(25,000)	38.2%	(4.5%)
Recycling Expense (Internal)	7,000	35,120	7,000	(28,120)	-	(80.1%)	0.0%
Yard Waste Operating Contracts	925,000	925,000	925,000	-	-	0.0%	0.0%
Education, Enforcement, & Recycling Contracts	1,752,000	987,120	1,569,000	581,880	(183,000)	58.9%	(10.4%)
Other Outside Services	4,409,000	3,120,432	4,301,000	1,180,568	(108,000)	37.8%	(2.4%)
Total Contracts, Services and Supplies	22,535,000	20,142,000	22,678,000	2,536,000	143,000	12.6%	0.6%
Grants	666,000	533,000	1,647,000	1,114,000	981,000	209.0%	147.3%
Budget Contingency	1,185,000	-	1,244,000	1,244,000	59,000	0.0%	5.0%
Total Direct Expenses	40,674,000	37,381,000	42,709,000	5,328,000	2,035,000	14.3%	5.0%
Revenue less Expenses	\$ 16,306,000	\$ 19,234,000	\$ 15,968,000	\$ (3,266,000)	\$ (338,001)	-17.0%	(2.1%)

Note: Totals may not foot and cross-foot due to rounding.

ALL SWACO - 2025 OPERATING BUDGET



**SWACO
Capital Plans
2025 Budget**

2025 Capital Equipment Plan (CEP)		
Project	Quantity	Cost Estimate
Caterpillar Certified Component Rebuild on Unit 256	1	\$ 650,000
Caterpillar Certified Component Rebuild on Unit 257	1	650,000
Caterpillar Certified Component Rebuild on Unit 234	1	410,000
Wheel Loader for JP Transfer Station (replaces unit 249) w/fire suppression	1	625,000
Wheel Loader for JP Transfer Station (replaces unit 250) w/fire suppression	1	625,000
New Landfill Tipper (replaces unit 393)	1	825,000
Transfer Tipper Trailer (replacements)	7	890,000
Transfer Tractor (replacing units 485,484,497,486)	6	1,890,000
New UTV for the Gas Production Department	1	35,000
Snow Blade/Box for Facilities Tractor	1	19,000
New Equipment Trailer	1	14,500
EV SUV for AOB and Programs	1	55,000
EV pickup truck for Operations	1	80,000
Total Capital Equipment		\$ 6,768,500

2025 Capital Outlays Plan (COP)		
Project	Quantity	Cost Estimate
Fire Rover 24/7 Fire Detection System	1	\$ 105,000
Fire Rover 24/7 Fire Detection & Suppression System	4	650,000
Pallet Stretch Wrap and Scale Machine	1	12,000
Signs Implementation for the Operations Sign Project	Multiple	500,000
Auto Reading Gas Sensors	1	100,000
Replacement Scales at Morse Road Eco-Station	1	242,750
22' Roll-off Recycle Containers	2	23,500
Bid Software	1	15,000
Cellular extender system for the new OPS building	1	50,000
Total Capital Outlays		\$ 1,698,250

2025 Capital Improvements Plan (CIP)		
Project	Quantity	Cost Estimate
Phase H8	1	\$ 8,001,269
West of Young Road Borrow Area Development	1	400,000
Transitional Cover	1	88,319
Phase H6 Sump	1	200,000
FCSL Gas Collection and Control system (GCCS)	1	2,000,000
Gas Well Water Removal System Additions at the FCSL	1	87,418
Morse Road Transfer Station Improvements	1	11,136,568
Buildings - Admin. Office Building (AOB) and Educ. Resource Center (ERC)	1	8,500,000
Truck Wash at London Groveport Campus	1	2,000,000
Waterline Replacement	1	4,900,000
HHW/Convenience Center	1	3,000,000
Organics/Composting	1	500,000
CNG Slow Fill Station	1	200,000
Georgesville Road	1	400,000
Land purchases	1	2,000,000
Total Capital Improvements		\$ 43,413,574

Total 2025 Capital Plans

\$ 51,880,324