



Authorizing the Executive Director to enter into a two (2) year contract with DaNite Sign Co. for the purchase of wayfinding sign fabrication and installation and to expend an amount not to exceed eight hundred fourteen thousand dollars (\$814,000.00).

SWACO remains committed to creating a safe, welcoming, and informative environment for all visitors. In April 2024, staff presented Resolution 023-24, authorizing design services for a comprehensive wayfinding system intended to help customers and vendors of diverse abilities and backgrounds better understand their surroundings and navigate unfamiliar environments.

Building on that effort, SWACO is now moving forward with the implementation of the wayfinding system. This system will feature a coordinated suite of tools—including physical signage, symbols, color coding, and digital technologies—designed to improve accessibility, enhance the visitor experience, and reinforce SWACO’s brand identity. With the design phase now complete, the next step is to fabricate and install the signage and related components across SWACO sites.

Pursuant to SWACO’s Procurement Policy, Staff advertised a Request for Proposals (“RFP”) for Wayfinding Sign Fabrication and Installation. One (1) proposal was received and after evaluation, DaNite Sign Co. was deemed the best proposal.

Staff therefore recommends the Board authorize the Executive Director to enter into a two (2) year contract with DaNite Sign Co. for wayfinding sign fabrication and installation and to expend an amount not to exceed eight hundred fourteen thousand dollars (\$814,000.00).

Requested by: Terri Davis, Customer Services & Operations Systems Manager

**BE IT RESOLVED by the Board of Trustees of the Solid Waste Authority of Central Ohio that:**

1. The Executive Director is authorized to execute a two-year (2) contract with DaNite Sign Co. for the purchase of wayfinding sign fabrication and installation and to expend an amount not to exceed eight hundred fourteen thousand dollars (\$814,000.00)
2. This resolution shall be in full force and effect from and immediately upon its adoption.

Date Approved: July 8, 2025

Vote:  
For: 6 Against: 6 Abs: 0

  
Susan Tilgner  
Chair, Board of Trustees

  
Rebecca L. Egelhoff, Secretary

Approved as to Form:

  
Rebecca L. Egelhoff, Director of Legal Affairs

## Resolution Summary

Resolution 037-25: Authorizing the Executive Director to enter into a two (2) year contract with DaNite Sign Co. for the purchase of wayfinding sign fabrication and installation and expend an amount not to exceed eight hundred fourteen thousand dollars (\$814,000.00).

Requested by: Terri Davis, Customer Services & Operations Systems Manager

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### Summary

- This project will enhance SWACO's customer experience, safety, community relations, and efficiency efforts.
- A well-designed wayfinding system benefits both users and the agency by ensuring safety, enhancing experiences, and improving operational efficiency.

### Purpose & Goals

- The wayfinding signage will help SWACO to reach its goal of improving customer experience, safety, community relations, and efficiency efforts.
- This project supports SWACO's mission by enhancing visitor experience and safety through the implementation of a wayfinding system, which caters to diverse visitors with multilingual support and promotes safety.

### Process Used

- Cooperative Purchasing
  - Competitive Process
  - Sole Source/Best Interest
  - Intergovernmental Cooperative Services Agreement
- Staff advertised a Request for Proposals ("RFP") for the Wayfinding Sign Fabrication and Installation. One (1) proposal was received and after evaluation, DaNite Sign Co. was deemed the best and most responsive.

### Fiscal Impact

Funding for this resolution is provided by:

- Operating Budget
- Capital Improvement Plan
- Capital Equipment Plan
- Capital Outlays Plan

Funds to cover these expenditures were included in the 2025 Capital Plans. Multi-year contracts will include funds to be budgeted for subsequent year(s) to cover contractual obligations.

### Future Action Anticipated

- None at this time



**Authorizing an Issuance of Waiver to The Ohio State University for the diversion of materials generated at Zero Waste events.**

The Ohio State University ("OSU") began its Zero Waste Initiative in 2011 at its Ohio Stadium facility, which was the largest stadium in the country to attempt "Zero Waste" at that time. After realizing success with an average 85-90% diversion rate, OSU was granted an Issuance of Waiver allowing for the expansion of the program to include all large events to be held at the Stadium, which comprised the football season, Spring Game, commencement, and concerts. In 2015, diversion activities included events at the Jerome Schottenstein Center. During the 2024 football season, Ohio State achieved an average diversion rate of 93.44%. OSU is continuing its partnership with the Ohio Department of Corrections as the destination for the sorting and processing of recyclable and pre- / post-consumer organic materials. It is anticipated that approximately two hundred fifty (250) tons of materials generated at the Zero Waste events will be diverted from landfill disposal, with recycled materials comprising approximately fifty percent (50%) of the waste stream and compostable materials totaling about forty percent (40%). In furtherance of its institutional sustainability goal to reach Zero Waste, OSU is requesting a renewal of the waiver for materials generated at the Ohio Stadium, Jerome Schottenstein Center, and other campus venues for the 2025-2026 school year.

In an effort to advance SWACO's mission of encouraging sustainable methods of waste management, Staff therefore recommends the Board of Trustees approve an Issuance of Waiver to The Ohio State University for the diversion of materials generated at Zero Waste events for a one (1) year period.

*Requested by:* Rebecca L. Egelhoff, Director of Legal Affairs

**BE IT RESOLVED by the Board of Trustees of the Solid Waste Authority of Central Ohio that:**

1. The Executive Director is authorized to execute an Issuance of Waiver with The Ohio State University for the diversion of materials generated at Zero Waste events for a one (1) year period.
2. This resolution shall be in full force and effect from and immediately upon its adoption.

Date Approved: July 8, 2025

Vote: For: 6 Against: 0 Abs: 0

  
Susan Tilgner  
Chair, Board of Trustees

  
Rebecca L. Egelhoff, Secretary

Approved as to Form:

  
Rebecca L. Egelhoff, Director of Legal Affairs

## Resolution Summary

Resolution 038-25: Authorizing an Issuance of Waiver to The Ohio State University for the diversion of materials generated at Zero Waste events.

Requested by: Rebecca L. Egelhoff, Director of Legal Affairs

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### Summary

- The Ohio State University (“OSU”) is requesting a renewal of the Issuance of Waiver for Zero Waste events held at the Ohio Stadium, Jerome Schottenstein Center, and other campus venues. Materials will be transported to the London Correctional Institute (LoCI) for the sorting and processing of both recyclable and pre- & post-consumer compostable items.

### Purpose & Goals

- SWACO’s sponsorship of this program promotes a message of environmental stewardship to the student body and event attendees, as well as the participating Department of Corrections inmates.
- Support of this program builds upon the collaborative relationships with community members in effecting sustainable waste solutions. Issuance of the requested waiver to OSU aligns with SWACO’s strategic goal of maximizing waste reduction and diversion.

### Process Used:

- Cooperative Purchasing
- Competitive Process
- Sole Source/Best Interest
- Intergovernmental Cooperative Services Agreement

- Logan Gould, on behalf of OSU, submitted a Waiver Application for the 2025-2026 event season.

### Fiscal Impact

Funding for this resolution is provided by:

- Operating Budget
- Capital Improvement Plan
- Capital Equipment Plan
- Capital Outlays Plan

- Not applicable

### Future Action Anticipated

- None anticipated at this time.

# General Guidelines for Consideration of an Issuance of Waiver Request

## STATUTORY PROVISIONS

- Request is not inconsistent with the projections contained in the District's SWMP.
- Request will not adversely affect the implementation and financing of the District's SWMP.

## STAFF GUIDELINE EVALUATIONS

### Environmental Impacts

- A. Identify the type/composition and quantity of materials that is the subject of the waiver request.

*Solid waste materials that can be recycled (glass, plastics, paper, aluminum food and beverage packaging and consumer service products), as well as pre-consumer waste from overproduction and food trimmings and post-consumer food scraps and compostable containers.*

- B. State the method(s) to be utilized, type of processing, and the extent of the processing capabilities.

- 1) Is this material being utilized as feedstock and/or to what facility is the requester proposing it be sent (i.e., a recycling facility, incineration facility, resource recovery operation)?

*Commingled recycling materials will be hand sorted and baled at the LoCI; ODRC identifies different vendors to purchase and recycle the baled materials. Contamination will be hand removed from the compostable products, then processed mechanically in aerated static piles (through piped air).*

- 2) Is the material being reused or repurposed?

*Yes, the recyclable materials will be sorted and baled for eventual reintroduction to the marketplace as repurposed items, while all the organic materials will be composted.*

- C. State the anticipated tons to be collected and recycled, reused, or recovered, the goals of the waiver request, and the methods employed to measure and evaluate the project.

*Approximately two hundred fifty (250) tons are anticipated for diversion during this Zero Waste event season. The goal is to assist OSU in its quest to achieve Zero Waste and promote sustainable methods of waste management.*

- D. Does this request result in positive environmental impacts or encourage environmental efficiencies?

*Yes – utilizing alternative waste management options helps minimize the amount of materials disposed of at the Franklin County Sanitary Landfill and promotes the transformation of solid waste into usable products and materials.*

- E. Does this request align with SWACO's stated mission to improve the community's solid waste stream through effective reduction, recycling, and disposal?

*Yes, and it serves to further SWACO's goal to increase waste reduction and diversion.*

## STAFF GUIDELINE EVALUATIONS (cont'd)

- F. Is the request consistent with the objectives of the SWACO District Plan and OEPA State Solid Waste Management Plan to reduce Ohio's reliance on landfills to manage the State's solid waste and establish objectives for solid waste reduction, recycling, reuse, and minimization?

*Yes (see above).*

- G. Does approval of the request demonstrate and encourage the use of innovative solid waste management practices?

*Yes – this material will be repurposed as compost and/or recycled material products, thereby serving to reduce the energy and economic costs for the community.*

### Community and Business Impacts

- A. Is there a demonstration or potential for positive economic and environmental impact on the local and/or regional community?

*In addition to the diversion rate standard, the Zero Waste Stadium addresses sustainability in its broadest context- three P's: Planet, Prosperity, and the most overlooked - People. The remarkable diversion rate would not be possible without OSU's close collaboration with two organizations: LYFE Savers and Ohio Department of Rehabilitations and Corrections (ODRC). OSU partners with LYFE to provide scholarships for high schoolers to learn about sustainability and educate fans about recycling and composting on game day. ODRC manually sorts, recycles, and composts the majority of the solid waste generated at Ohio Stadium on gamedays. The collaboration serves members of vulnerable communities and catalyzes a culture of sustainability among both the OSU and ODRC communities.*

*After more than twelve (12) years of success, the Zero Waste Stadium Program is firmly embedded into football gameday facility operations, logistics, and budgets. To grow a culture of sustainability and social justice, Athletics continually strengthens fan engagement opportunities through messaging, signage, and a team of student Zero Waste Ambassadors who engage with fans. Following the Task Force's recommendation, OSU plans to continue to operate Zero Waste Stadium program and grow the relationship with ODRC, where feasible. To ensure ample community engagement, OSU will continue to invite OSU students, faculty, and staff to participate in conversations and tours. OSU also plans to continue to grow the relationship with ODRC to provide access to meaningful educational opportunities to incarcerated individuals.*

- B. Consider the individual or entity requesting the waiver and its relationship with SWACO:

- 1) Weigh the long-term best interests of SWACO and the residents of its District as related to this request and requesting entity.

*OSU continues to be an outstanding partner in promoting environmental initiatives and sustainability programs in SWACO's District and consistently garners attention both locally and nationally for its innovation and educational opportunities.*

## STAFF GUIDELINE EVALUATIONS (cont'd)

- 2) Are there any outstanding financial or compliance issues?

*No.*

- 3) Performance under past waiver requests?

*OSU has operated under an Issuance of Waiver since 2011 for diversion efforts at the Ohio Stadium, and since 2015 for the Jerome Schottenstein Center.*

- C. Does the request propose changes to the current operations which will increase efficiency and/or create the potential for job creation and retention?

*It increases efficiency relating to disposal options.*

*In addition to the Ohio State Zero Waste program supporting incarcerated individuals by providing them with a state minimum wage for their work, teaching them several trade skills, and earning composting certificates, this program has made a positive impact on inner-city youth from underserved communities in SWACO's District. Approximately 60 students involved with LYFE Savers participated in the 2024 season and received over \$25,000 in scholarships.*

- D. What is the current and proposed impact on the community as related to this request? Will any level of services to the community decrease as a result of the request, and why?

- 1) Does this serve to help subsidize services currently provided to the community (i.e., recycling services)?

*Yes, this serves as a benefit to the local community, as it decreases the amount of materials being landfilled for disposal, and it benefits the regional community by decreasing the amount of raw materials harvested for manufacturing processes.*

- 2) Will the approval/denial of said request result in economic hardship to the community?

*Denial of the request will affect the disposal costs incurred by OSU.*

### Financial Impacts

- A. State the tonnage of material being diverted from the SWACO designated facilities and being received by an alternate facility.

*Approximately two hundred fifty (250) tons total for the Zero Waste event season.*

- 1) Is any residual material from the proposed diversion being returned to a SWACO facility for final disposal?

*No – less than ten percent (10%) of the amount of material generated will be transported for disposal to the North Central Ohio Solid Waste Management District (NCO-SWMD), along with the daily operational waste generated by the LoCI facility.*

- B. What is the financial impact to SWACO should the projected tonnage be diverted?

- 1) What, if any, portion of fees could SWACO lose as a result of the diversion?

*SWACO will not collect the tip fee for the material diverted and the residual previously disposed of at the FCSL.*

SWMD Fees: \$1,250.00 (250 tons \* \$5.00 Generation Fee)

+ Township Fees: \$62.50 (250 tons \* \$0.25 Host Fee)

+ 10% Residual: \$862.50 (25 tons \* \$34.50 Tip Fee)

Total Amount: \$2,175.00

2) What, if any, fees are required to be paid to SWACO per the waiver request?

*None – SWACO does not currently have a waiver fee in place.*

### **SWACO BOARD OF TRUSTEES CONSIDERATIONS**

Listed below are the General Considerations, which are being suggested as the overarching policy issues for the Board to weigh before voting either to approve or deny the request.

#### General Board Considerations

- A. Does this waiver request meet the statutory criteria for granting such a request? (i.e., does not affect the financing and implementation of the District Plan)
- B. Does this request align with SWACO's goals and mission, the District Plan, and the State Solid Waste Management Plan objectives to reduce Ohio's reliance on landfills to manage the State's solid wastes and establish objectives for solid waste reduction, recycling, reuse, and minimization?
- C. Does this request provide positive environmental impacts and increase environmental efficiencies?
- D. Does the request provide benefits to the local/regional community?
- E. What is the projected financial impact to SWACO as a result of the diversion?



Authorizing the Executive Director to enter into a reimbursement agreement with the City of Columbus and to expend an amount not to exceed one million four hundred forty-five thousand dollars (\$1,445,000.00).

SWACO, in partnership with the City of Columbus ("City"), has a need to develop the property at 1550 Georgesville Road (the "Site"), which is occupied by both parties. SWACO leases a portion of the Site from the City, which operated as a transfer station until it was closed by SWACO in 2012. In recent years, SWACO has been developing plans to update the closed transfer station in order to make it operational, while the City has a need for an employee facility and convenience center at the Site. Since both parties occupy the Site and the layout will require coordination between SWACO and the City, it was agreed that a single designer would be retained to meet both of the parties' needs. As such, the design contract will be held by the City, but SWACO will control and be responsible for the costs and expenses related to the design of the transfer station, as well as a portion of the overall site design.

The City advertised a Request for Qualifications ("RFQ") for engineering the "Design of Georgesville Refuse Station & SWACO Transfer Station." Members from both SWACO and the City were on the evaluation committee. There were three (3) SOQs received. Abbott Studios was deemed best responsive and most qualified.

Staff recommend the Board authorize the Executive Director to enter into a reimbursement agreement with the City of Columbus to partner on engineering design services for a solid waste transfer station at the Georgesville Road property and to expend an amount not to exceed one million four hundred forty-five thousand dollars (\$1,445,000.00).

Requested by: Matt Reardon, Environmental Manager

**BE IT RESOLVED by the Board of Trustees of the Solid Waste Authority of Central Ohio that:**

1. The Executive Director is authorized to enter into a reimbursement agreement with the City of Columbus and to expend an amount not to exceed one million four hundred forty-five thousand dollars (\$1,445,000.00).
2. This resolution shall be in full force and effect from and immediately upon its adoption.

Date Approved: July 8, 2025

Vote:  
For: 5 Against: 0 Abs: 1

  
Susan Tilgner  
Chair, Board of Trustees

  
Rebecca L. Egelhoff, Secretary

Approved as to Form:

  
Rebecca L. Egelhoff, Director of Legal Affairs

## Resolution Summary

Resolution 039-25: Authorizing the Executive Director to enter into a reimbursement agreement with the City of Columbus and to expend an amount not to exceed one million four hundred forty-five thousand dollars (\$1,445,000.00).

Requested by: Matt Reardon, Environmental Manager

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### Summary

- The City of Columbus (“City”) and SWACO have a need to develop the property at 1550 Georgesville Road.
- The City needs an employee facility and convenience center.
- SWACO has a need for a new solid waste transfer facility to replace the closed transfer station on Site.
- The design contract will be held by the City, but SWACO will be responsible for the services related to the design of the transfer station and a portion of the overall site design.



*Approximate Project Area*

## Purpose & Goals

- The project aligns with SWACO's values of operating a safe environment with transparency, efficiency, innovation, and fiscal responsibility.

## Process Used

- Cooperative Purchasing
- Competitive Process
- Sole Source/Best Interest
- Intergovernmental Cooperative Services Agreement
- Pursuant to SWACO's Procurement Policy, a Request for Qualifications ("RFQ") was issued by the to determine the best qualified firms to provide design services for the project.
- SWACO/City of Columbus received SOQs from three (3) firms: Abbot Studios, DLZ, and Star Consultants, Inc.
- From the three (3) firms evaluated, it was determined that Abbot Studios to be the best qualified.

## Fiscal Impact

Funding for this resolution is provided in the 2025 – 2029 Capital Improvement Plan at \$400,000.00 and the 2026-2030 Capital Improvement Plan at \$8,000,000.00.

- Operating Budget
- Capital Improvement Plan
- Capital Equipment Plan
- Capital Outlays Plan

## Future Action Anticipated

- None anticipated at this time.



Authorizing the Executive Director to enter into a contract with Decker Construction Company for repairs to the landfill entrance road at the Franklin County Sanitary Landfill and expend an amount not to exceed six hundred sixty-one thousand five hundred dollars (\$661,500.00).

The pavement at the entrance road of the Franklin County Sanitary Landfill, installed in 2015, has been experiencing significant cracking and deterioration. In the summer of 2024, SWACO successfully completed the first phase of landfill entrance road repairs. A further evaluation of a different section included collecting pavement cores and subsurface geotechnical data. The deterioration was found to be caused by several factors, including inadequate subsurface stabilization, increased traffic, and insufficient pavement thickness. As part of the evaluation, full-depth replacement of a portion of the road was recommended. To minimize traffic disruptions, construction will be completed in three (3) phases.

Pursuant to SWACO's Procurement Policy, Staff advertised a Request for Bid ("RFB") for this project, and Decker Construction Company was deemed the lowest and best responsive bidder. Staff recommends the Board authorize the Executive Director to enter into a contract with Decker Construction Company for the 2025 Landfill Entrance Road Repairs at the Franklin County Sanitary Landfill and expend an amount not to exceed six hundred sixty-one thousand five hundred dollars (\$661,500.00).

Requested by: Chad Bellenie, Environmental Project Administrator

**BE IT RESOLVED by the Board of Trustees of the Solid Waste Authority of Central Ohio that:**

1. The Executive Director is authorized to execute a contract with Decker Construction Company for repairs to the landfill entrance road at the Franklin County Sanitary Landfill and expend an amount not to exceed six hundred and sixty-one thousand and five hundred dollars (\$661,500.00).
2. This resolution shall be in full force and effect from and immediately upon its adoption.

Date Approved: July 8, 2025

Vote:  
For: 6 Against: 0 Abs: 0

  
Susan Tilgner  
Chair, Board of Trustees

  
Rebecca L. Egelhoff, Secretary

Approved as to Form:

  
Rebecca L. Egelhoff, Director of Legal Affairs

## Resolution Summary

Resolution 040-25: Authorizing the Executive Director to enter into a contract with Decker Construction Company for repairs to the landfill entrance road at the Franklin County Sanitary Landfill and expend an amount not to exceed six hundred and sixty-one thousand and five hundred dollars (\$661,500.00).

Requested by: Chad Bellenic, Environmental Project Administrator

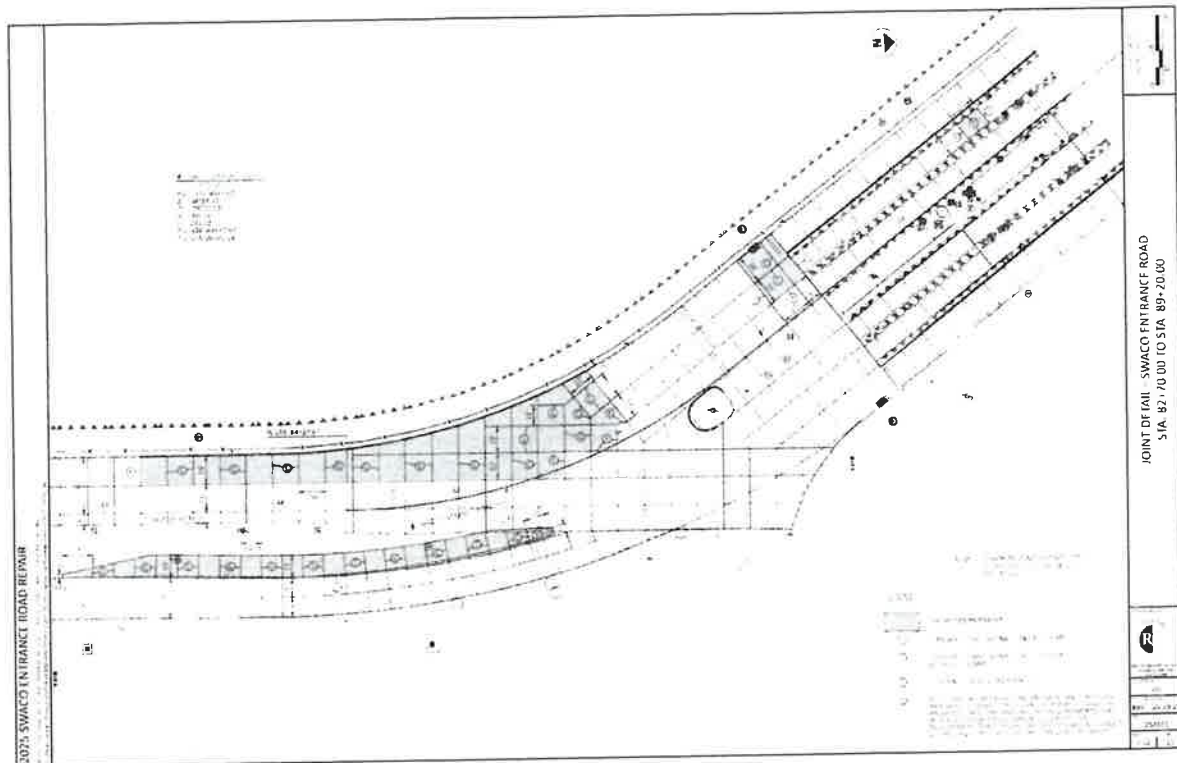
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### Summary

- The landfill entrance road was installed in 2015 and has been experiencing cracking.
- SWACO performed a pavement evaluation to determine the reasons for the cracking and a recommended design.
- The project will be performed in three phases to minimize disruption to landfill traffic.
- The amount proposed herein includes a ten percent (10%) contingency in addition to the original bid.



*Project Area*



*Project Areas and Joint Plan*

### **Purpose & Goals**

- Repairing the FCSL Entrance Road will provide safe access to the landfill for the haulers and SWACO transfer drivers.

### **Process Used**

- Cooperative Purchasing
- Competitive Process
- Sole Source/Best Interest
- Intergovernmental Cooperative Services Agreement
- Pursuant to SWACO's Procurement Policy, a Request for Bid ("RFB") was issued to determine the lowest and best responsive bidder to provide construction services for the project.
- SWACO received two (2) bids: Decker Construction Company and R.B. Jergens Contractors, Inc.
- Decker Construction Company was determined to be the lowest and best responsive.

### **Fiscal Impact**

- Funds to cover these expenditures were included in the 2025 Operating Budget in the major account category Facilities and Grounds. The total Facilities and Grounds for 2025 is budgeted at four million seven hundred thousand and one dollars (\$4,701,000). Multi-year contracts will include funds to be budgeted for subsequent year(s) to cover contractual obligations.

Operating Budget    Capital Improvement Plan    Capital Equipment Plan    Capital Outlays Plan

### **Future Action Anticipated**

- None anticipated at this time.



Authorizing the Executive Director to settle the payment dispute relating to the contract with BDO USA, LLP and expend an additional one hundred thousand dollars (\$100,000.00) for a total amount not to exceed one million four hundred sixty thousand one hundred ninety-six and 75/100 dollars (\$1,460,196.75).

This Board previously approved funding request via Resolution No. 014-23 for Change Order Number 3 and Change Order 4 (collectively the "Change Orders") relating to the NetSuite implementation by BDO USA, LLP. The Change Orders were identified as estimates and stated that any additional hours above the estimated would be billed monthly on a time and material basis.

After implementation of NetSuite, numerous issues/concerns were identified that resulted in extended hypercare support and post-go-live adjustments. The parties do not agree as to the cause of extended hypercare or to the need for additional support and, as such, a dispute arose as to whether these services were outside the Change Orders.

In January 2025, SWACO received a "final" invoice from BDO in the amount of three hundred twenty-six thousand one hundred ninety-five and 00/100 dollars (\$326,195.00) for alleged time and materials in excess of the Change Orders. After extension discussions and negotiations, BDO has agreed to accept one hundred ten thousand four hundred forty-one and 63/100 dollars (\$110,441.63) to settle the payment dispute.

Staff recommends the Board authorize the Executive Director to settle the payment dispute relating to the contract with BDO USA, LLP and expend an amount not to exceed one hundred thousand and 00/100 dollars (\$100,000.00) for a total amount not to exceed one million four hundred sixty thousand one hundred ninety-six and 75/100 dollars (\$1,460,196.75).

Requested by: Rebecca Egelhoff, Director of Legal Affairs

**BE IT RESOLVED by the Board of Trustees of the Solid Waste Authority of Central Ohio that:**

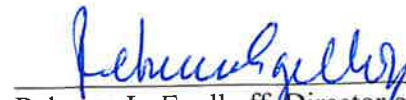
1. The Executive Director is authorized to settle the payment dispute relating to the contract with BDO USA, LLP and expend an additional one hundred thousand dollars (\$100,000.00) for a total amount not to exceed one million four hundred sixty thousand one hundred ninety-six and 75/100 dollars (\$1,460,196.75).
2. This resolution shall be in full force and effect from and immediately upon its adoption.

Date Approved: July 8, 2025

Vote:  
For: 6 Against: 0 Abs: 0

  
Susan Tilgner  
Chair, Board of Trustees

  
Rebecca L. Egelhoff, Secretary

Approved as to Form:   
Rebecca L. Egelhoff, Director of Legal Affairs