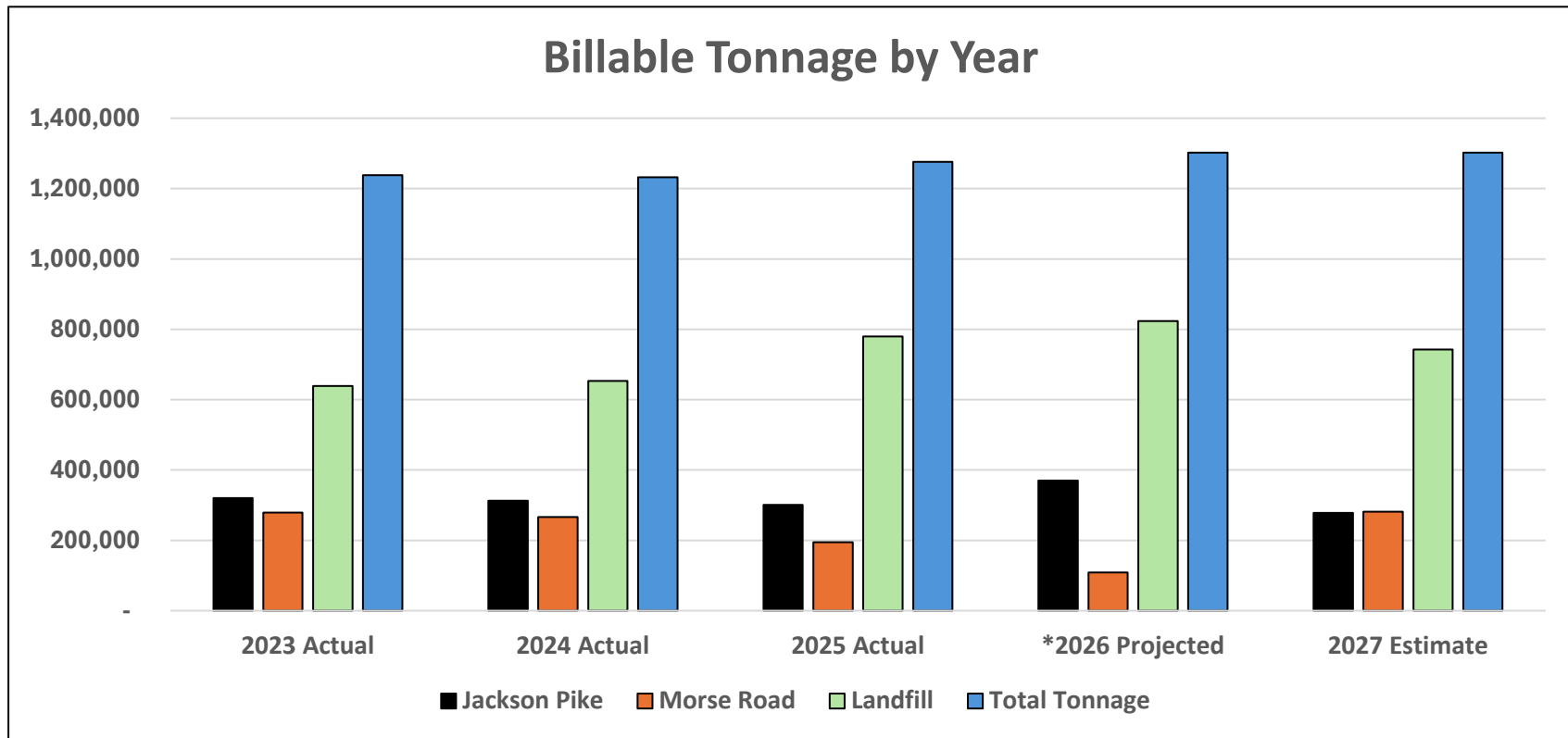




DRAFT 2027 Operating Budget

Patrick O'Block
Senior Accounting and Finance Manager

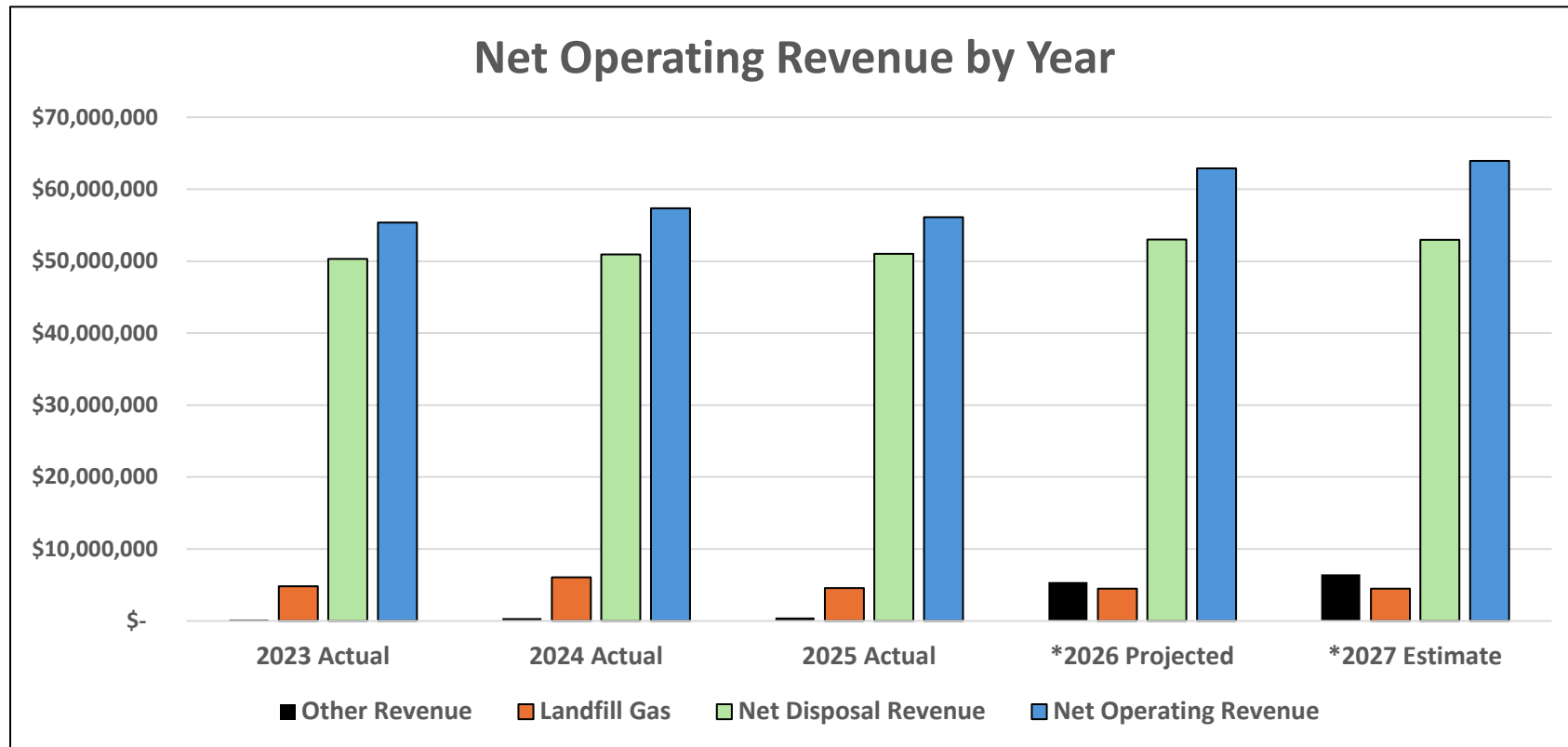


Year	Jackson Pike	Morse Road	Landfill	Total Tonnage
2023 Actual	320,449	278,556	639,026	1,238,031
2024 Actual	312,395	266,304	653,532	1,232,231
2025 Actual	300,902	194,891	779,950	1,275,743
*2026 Projected	370,126	108,628	823,857	1,302,611
2027 Estimate	277,869	281,899	742,843	1,302,611

**From DRAFT 2027 Revenue Estimate*

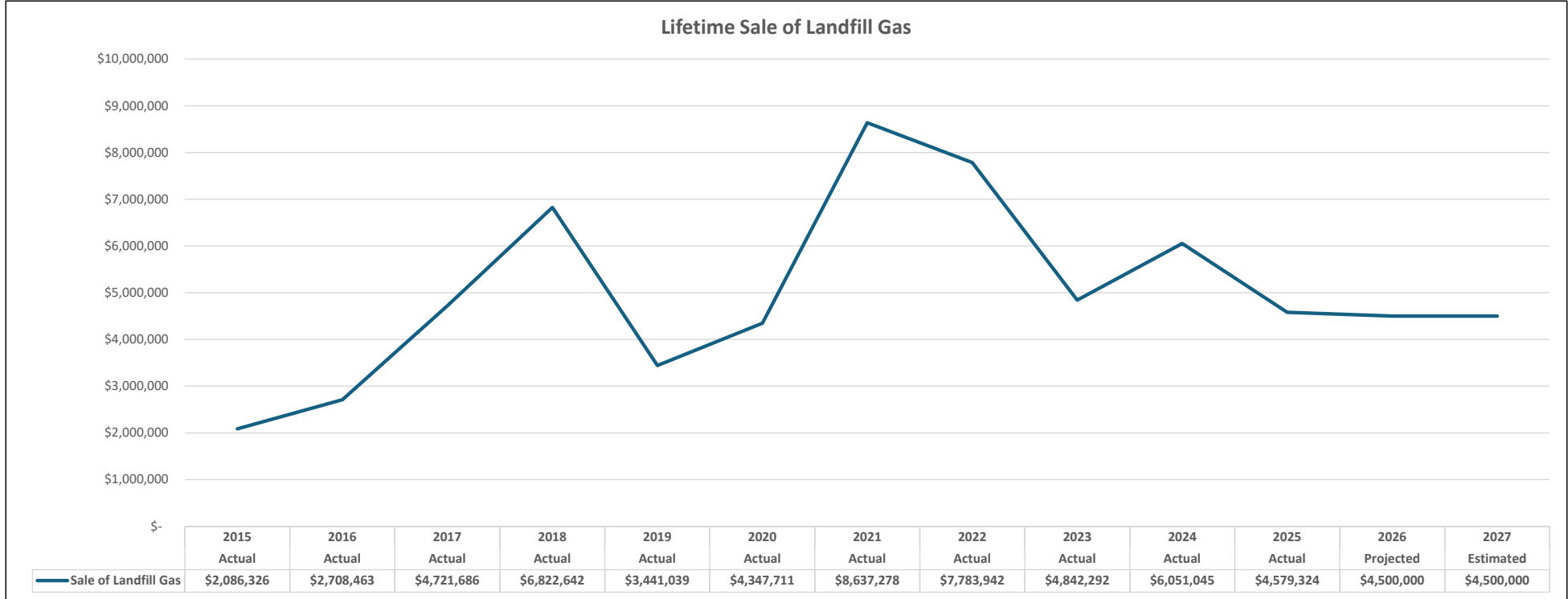
Note 2027 Estimate total is the same as 2026 projection.

Note: Morse Road has had limited capacity in the second half of 2025 and all of 2026 to date due to capital improvements.



Year	Other Revenue		Landfill Gas		Net Disposal Revenue		Net Operating Revenue
2023 Actual	\$	185,850	\$	4,842,292	\$	50,332,209	\$ 55,360,350
2024 Actual	\$	377,498	\$	6,051,045	\$	50,931,119	\$ 57,359,662
2025 Actual	\$	476,012	\$	4,579,324	\$	51,043,535	\$ 56,098,871
*2026 Projected	\$	5,388,000	\$	4,500,000	\$	53,011,000	\$ 62,899,000
*2027 Estimate	\$	6,461,200	\$	4,500,000	\$	52,984,000	\$ 63,945,200

**Includes interest income in other revenue*



	Actual 2015	Actual 2016	Actual 2017	Actual 2018	Actual 2019	Actual 2020	Actual 2021	Actual 2022	Actual 2023	Actual 2024	Actual 2025	Projected 2026	Estimated 2027
Sale of Landfill Gas	\$ 2,086,326	\$ 2,708,463	\$ 4,721,686	\$ 6,822,642	\$ 3,441,039	\$ 4,347,711	\$ 8,637,278	\$ 7,783,942	\$ 4,842,292	\$ 6,051,045	\$ 4,579,324	\$ 4,500,000	\$ 4,500,000



DRAFT 2027 Operating Budget - ALL SWACO

Description	Approved 2026 Budget	September 2026 Year-End Projection	2027 Budget	2027 Budget to 2026 Projection Variance	2027 Budget to 2026 Budget Variance*	% Inc/(Dec) 2027 Budget to 2026 Projection	% Inc/(Dec) 2027 Budget to 2026 Budget
Net Revenues Estimate							
Disposal Revenue	\$ 58,180,000	\$ 59,467,000	\$ 59,337,000	\$ (130,000)	\$ 1,157,000	(0.2%)	2.0%
Sale of Landfill Gas	6,000,000	4,500,000	4,500,000	-	(1,500,000)	0.0%	(25.0%)
Other	555,000	441,000	1,961,200	1,520,200	1,406,200	344.7%	253.4%
Fees (less EPA/OoD/HealthD/Host Township)	(6,317,000)	(6,456,000)	(6,353,000)	103,000	(36,000)	(1.6%)	0.6%
Interest Income	4,500,000	4,947,000	4,500,000	(447,000)	-	(9.0%)	0.0%
Total Net Revenues & Interest Income	62,918,000	62,899,000	63,945,200	1,046,200	1,027,200	1.7%	1.6%
Direct Expenses							
Salaries, Wages and Benefits	18,100,000	17,700,000	19,490,000	1,790,000	1,390,000	10.1%	7.7%
Contracts, Services and Supplies							
Employee Services	793,000	582,000	852,000	270,000	59,000	46.4%	7.4%
Office Expenses	651,000	585,000	591,000	6,000	(60,000)	1.0%	(9.2%)
Facilities and Grounds	4,628,000	4,455,000	3,950,000	(505,000)	(678,000)	(11.3%)	(14.6%)
Vehicle Expense	7,598,000	7,235,000	7,598,000	363,000	-	5.0%	0.0%
Utilities and Licenses	1,424,000	1,500,000	1,500,000	-	76,000	0.0%	5.3%
Insurance and Settlements	598,000	726,000	655,000	(71,000)	57,000	(9.8%)	9.5%
Recycling Expense (Internal)	31,000	15,000	24,000	9,000	(7,000)	60.0%	(22.6%)
Yard Waste Operating Contracts	925,000	925,000	750,000	(175,000)	(175,000)	(18.9%)	(18.9%)
Education, Enforcement, & Recycling Contracts	2,146,000	1,910,000	2,589,000	679,000	443,000	35.5%	20.6%
Other Outside Services	5,072,000	3,557,000	4,217,000	660,000	(855,000)	18.6%	(16.9%)
Total Contracts, Services and Supplies	23,866,000	21,490,000	22,726,000	1,236,000	(1,140,000)	5.8%	(4.8%)
Grants	1,243,000	1,043,000	993,000	(50,000)	(250,000)	(4.8%)	(20.1%)
Budget Contingency	1,296,000	-	1,296,000	1,296,000	-	100.0%	0.0%
Total Direct Expenses	44,505,000	40,233,000	44,505,000	4,272,000	-	10.6%	0.0%
Revenue less Expenses	\$ 18,413,000	\$ 22,666,000	\$ 19,440,200	\$ (3,225,800)	\$ 1,027,199	(14.2%)	5.6%

Note: Totals may not foot and cross-foot due to rounding.

*Surplus/(Deficit)

DRAFT - 2027 Operating Budget

Total 2027 operating expenses are approximately \$44.5M, no increase from the 2026 Operating Budget.

2027 Salaries, wages, and benefits – increase of approximately \$1.4M which is a 7.7% increase from the 2026 Operating Budget or an increase of 10.1% from the current 2026 year-end projection. Budget increases include:

- Authorized strength increased to 144.0 full-time equivalent positions – Procurement Manager.
 - Budget based on 144 FTEs in 2027
- 3.5% across the board increase, overall salaries increase of approximately \$686k.
 - \$347k of vacation and sick leave buyouts due to the new handbook.
- Mid-Year merit incentives based on performance.
- Overtime decreased approximately \$233k.
- Annual Service Awards were paid in 2025 and 2026 and are included in the 2027 salaries, wages, and benefits budget.
- 8.8% increase in healthcare. Net increase of \$647k.

2027 Contracts, services, and supplies – decrease of approximately \$1.1M which is a 4.8% decrease from the 2026 Operating Budget or a 5.8% increase from current 2026 year-end projection. Budget increases/decreases include:

- Employee services – increase of \$59k from 2026 Operating Budget. Key costs in this category include costs for temporary labor as well as training courses for recently onboarded staff members.
- Office expenses – Decrease of \$60k from the 2026 Operating Budget. Key decreases include \$33k for Computer hardware and software, and \$13k in office expenses.
- Facilities and grounds – decrease of \$678k from the 2026 Operating Budget. Key decreases Large one-time projects from 2026 include tree trimming and Landfill Entrance Road Phase 4 which are not included in the 2027 Operating Budget.
- Vehicle expenses – stayed consistent with 2026 Operating Budget. The budget is in line with recent averages for parts. Fuel gallons budgeted are based on current year's actual usage while the Energy Information Administration (EIA.gov) provides price estimates for diesel and regular gasoline. SWACO estimates CNG prices on historical cost and future rates provided by the onsite vendor going live in mid-2027. 2027 blended price per gallon is up slightly to \$3.84 per gallon compared to \$3.44 per gallon in 2026.
- Insurance and settlements - increase of \$57k from the 2026 Operating Budget. Increase \$75K for Property and Liability insurance. Decrease were budgeted in settlements and claims based off historical trends.
- Recycling Expenses Internal – decrease of \$7k or 22.6% of 2026 budget. This line consists of tire recycling expenses at the Franklin County Sanitary Landfill and transfer stations and e-waste recycling at the Recycling Convenience Center.
- Education and awareness – increase of \$443k from the 2026 Operating Budget. 2027 includes increases of \$100k for Business Recycling Champions, \$81k for Food Waste Champions and related items, \$86k in conferences/seminars/vendor outreach event, \$150k for Recycle Right, and \$58k increase in operating contracts.
- Other outside services – decrease of \$855k from the 2026 Operating Budget. Key decreases in 2027 include \$310k decrease in professional services, \$132k decrease in consulting services, 50k decrease incomplete ERP improvements.

2027 Grants – decrease of approximately \$250k which is a 20.1% decrease from the 2026 Operating Budget or a decrease of 4.8% from the current 2026 year-end projection. Budget decrease includes:

- Reduction of the EPA pass-through grant program. This program allows private organizations to apply for grants through the Ohio EPA with SWACO acting as the sponsoring agency. The pass-through grant program is a positive program that will increase diversion at a net-zero impact to SWACO's bottom line. Budgeted at \$400k in 2026, \$200k in 2027.

Contingency – SWACO took a 3% Contingency in both 2026 and 2027. There is no change in contingency since 2026 and 2027 Operating Budgets remained flat.

DRAFT 2027 Capital Equipment Plan

Department #	Qty	Project	Cost
1-O-410	4	Purchase CNG Transfer Tractors *	\$ 1,300,000
1-O-410	6	Purchase Transfer Tipper Trailers *	\$ 950,000
3-O-620	1	Purchase Recycle Front Load CNG Truck	\$ 530,000
1-O-200	1	Purchase New 45 Ton Articulated Haul Truck	\$ 810,000
1-O-200	1	Certified Component Rebuild Unit 213	\$ 800,000
1-O-200	1	Certified Component Rebuild Unit 220	\$ 780,000
1-O-200	1	Purchase Excavator for Mass Excavation	\$ 625,000
1-O-120	1	Purchase Utility Truck for Maintenance Supervisor	\$ 90,000
3-D-604	1	Purchase Shuttle Bus	\$ 150,000
1-O-110	1	Purchase Fleet Service Truck	\$ 245,000
3-O-488	1	Purchase Compact Loader for Compost Facility	\$ 125,000
1-O-559	6	Modifying compactor carryover from 2026	\$ 220,000
Total DRAFT 2027 Capital Equipment Plan			\$ 6,625,000

DRAFT 2027 Capital Outlays Plan

Department #	Qty	Project	Cost
1-O-204	1	New Air Compressor Pod	\$ 150,000
1-O-200	1	Drone Heat Sensor Attachement	\$ 40,000
1-O-200	1	Operations Garage Wash Bay Pit	\$ 100,000
1-O-200	1	Mobile CCTV Trailer	\$ 45,000
1-A-200	1	Bid Software	\$ 40,000
1-O-541	1	Fuel Master Live ("FM Live") carry over from 2026	\$ 65,000
Total DRAFT 2027 Capital Outlays Plan			\$ 440,000

2027 Capital Improvement Plan (approved via resolution 017-26)

Department #	Qty	Project	Cost
1-O-200	1	Soil Prequalification	\$ 100,000
1-O-200	1	Transitional Cover	\$ 74,000
1-O-200	1	Exposed Geomembrane - Phase H4/H5	\$ 6,500,000
1-O-204	1	FCSL Gas Collection and Control system (GCCS)	\$ 2,000,000
1-O-204	1	Gas Well Water Removal System Additions at the FCSL	\$ 93,000
1-A-100	1	Buildings - Admin. Office Building (AOB) and Educ. Resource Center (ERC)	\$ 8,800,000
1-O-100	1	Operations Maintenance Garage - Sound Baffles	\$ 500,000
1-O-100	1	Truck Wash at London-Groveport Campus	\$ 500,000
1-O-200	1	Waterline Replacement	\$ 2,000,000
3-D-100	1	Reuse Center	\$ 1,000,000
3-O-600	1	Organics	\$ 1,500,000
1-O-415	1	Georgesville Road	\$ 5,000,000
1-O-405	1	Jackson Pike Improvements	\$ 1,500,000
3-O-600	1	Roberts Road Facility Yard Waste	\$ 2,000,000
1-O-950	1	Model GCCS	\$ 500,000
1-O-200	1	Land/Real Estate purchases	\$ 3,000,000
Total 2027 Capital Improvement Plan			\$ 35,067,000

DRAFT Total 2027 Capital Plans**\$ 42,132,000**

Capital Equipment (\$10k or greater)

Item	Purchase CNG Transfer Tractors *
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Project/Department No.	1-O-410	Is this Replacement Equipment (yes/no)	Yes
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Project Manager	Dean Headley	Estimated Purchase Month	January
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Vendor if Known	TBD	Estimated In-Service Month	May
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Estimated Cost of New Eq.	\$1,300,000	Number being Purchased	4
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If purchasing 2 - the amount should be 2x the cost of 1

Briefly explain the usage/purpose of the equipment and the estimated usable life.
Transfer trucks are used daily to haul trash from the transfer stations to the landfill. These trucks will be CNG. With maintaining our Fleet plan to convert to alternate fuels this will start the process and the first purchases with CNG, we can fuel at the City of Columbus Facilities,until SWACO completes the study to build their own CNG fueling station on premises.
Briefly explain why the equipment is being replaced (if applicable).
SWACO has transfer trucks in its fleet that are 10 years old and need replaced. The trucks being replaced. Having newer transfer trucks helps to ensure reliability and uptime on a daily basis.

Photo



Capital Equipment (\$10k or greater)

Item	Purchase Transfer Tipper Trailers *
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Project/Department No.	1-O-410	Is this Replacement Equipment (yes/no)	Yes
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Project Manager	Dean Headley	Estimated Purchase Month	January
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Vendor if Known	Vendor Name	Estimated In-Service Month	May
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Estimated Cost of New Eq.	\$950,000	Number being Purchased	6
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If purchasing 2 - the amount should be 2x the cost of 1
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Briefly explain the usage/purpose of the equipment and the estimated usable life.
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Transfer trailers are used daily to haul trash from the transfer stations to the landfill. These trailer purchases are needed to replace trailers that have exceeded their useful life.

Briefly explain why the equipment is being replaced (if applicable).

We are replacing trailers that have extended their useful life, the trailers being replaced are 2013 models.
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Photo



Capital Equipment (\$10k or greater)

Item	Purchase Recycle Front Load CNG Truck
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Project/Department No.	3-O-620	Is this Replacement Equipment (yes/no)	No
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Project Manager	Dean Headley	Estimated Purchase Month	January
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Vendor if Known	TBD	Estimated In-Service Month	May
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Estimated Cost of New Eq.	\$530,000	Number being Purchased	1
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If purchasing 2 - the amount should be 2x the cost of 1
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Briefly explain the usage/purpose of the equipment and the estimated usable life.
The new recycling truck is a replacement for unit 500 and is a 2007 model. The recycle program picks up recycle at 50 locations through out the county and delivers to the Rumpke recycle center, certain days we run 3 tucks to keep the boxes empty and provide a service to the residents of Franklin county.
Briefly explain why the equipment is being replaced (if applicable).
Useful life is 5 years and the current unit is a 2007 model and is beyond its useful life.

Photo



Capital Equipment (\$10k or greater)

Item	Purchase New 45 Ton Articulated Haul Truck
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Project/Department No.	1-O-200	Is this Replacement Equipment (yes/no)	Yes
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Project Manager	Dean Headley	Estimated Purchase Month	January
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Vendor if Known	TBD	Estimated In-Service Month	April
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Estimated Cost of New Eq.	\$810,000	Number being Purchased	1
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If purchasing 2 - the amount should be 2x the cost of 1

Briefly explain the usage/purpose of the equipment and the estimated usable life.

The new haul truck is replacing unit 240 which is a 2012 and has over 13000 hours on it, the replacement unit has a useful life of 5-7 years.

Briefly explain why the equipment is being replaced (if applicable).

The unit has reached its useful life.

Photo



Capital Equipment (\$10k or greater)

Item	Certified Component Rebuild Unit 213		
Project/Department No.	1-O-200	Is this Replacement Equipment (yes/no)	No
Project Manager	Dean Headley	Estimated Purchase Month	January
Vendor if Known	TBD	Estimated In-Service Month	May
Estimated Cost of New Eq.	\$800,000	Number being Purchased	1
If purchasing 2 - the amount should be 2x the cost of 1			

Briefly explain the usage/purpose of the equipment and the estimated usable life.

The compactor is used in daily operations in the landfill to level and compact the newly disposed trash to aid in achieving compaction to minimize air space within the landfill trash volume. Estimated useful life is 5 years. SWACO performed 3 major rebuilds in 2019 and 2020.

Briefly explain why the equipment is being replaced (if applicable).

It is common industry practice to rebuild specialized landfill equipment. This is the second rebuild for this unit, it is 16 years old. It was last done in 2019.

Photo



Capital Equipment (\$10k or greater)

Item	Certified Component Rebuild Unit 220		
Project/Department No.	1-O-200	Is this Replacement Equipment (yes/no)	No
Project Manager	Dean Headley	Estimated Purchase Month	January
Vendor if Known	Vendor Name	Estimated In-Service Month	May
Estimated Cost of New Eq.	\$780,000	Number being Purchased	1
If purchasing 2 - the amount should be 2x the cost of 1			

Briefly explain the usage/purpose of the equipment and the estimated usable life.

The compactor is used in daily operations in the landfill to level and compact the newly disposed trash to aid in achieving compaction to minimize air space within the landfill trash volume. Estimated useful life is 5 years. SWACO performed 3 major rebuilds in 2019 and 2020.

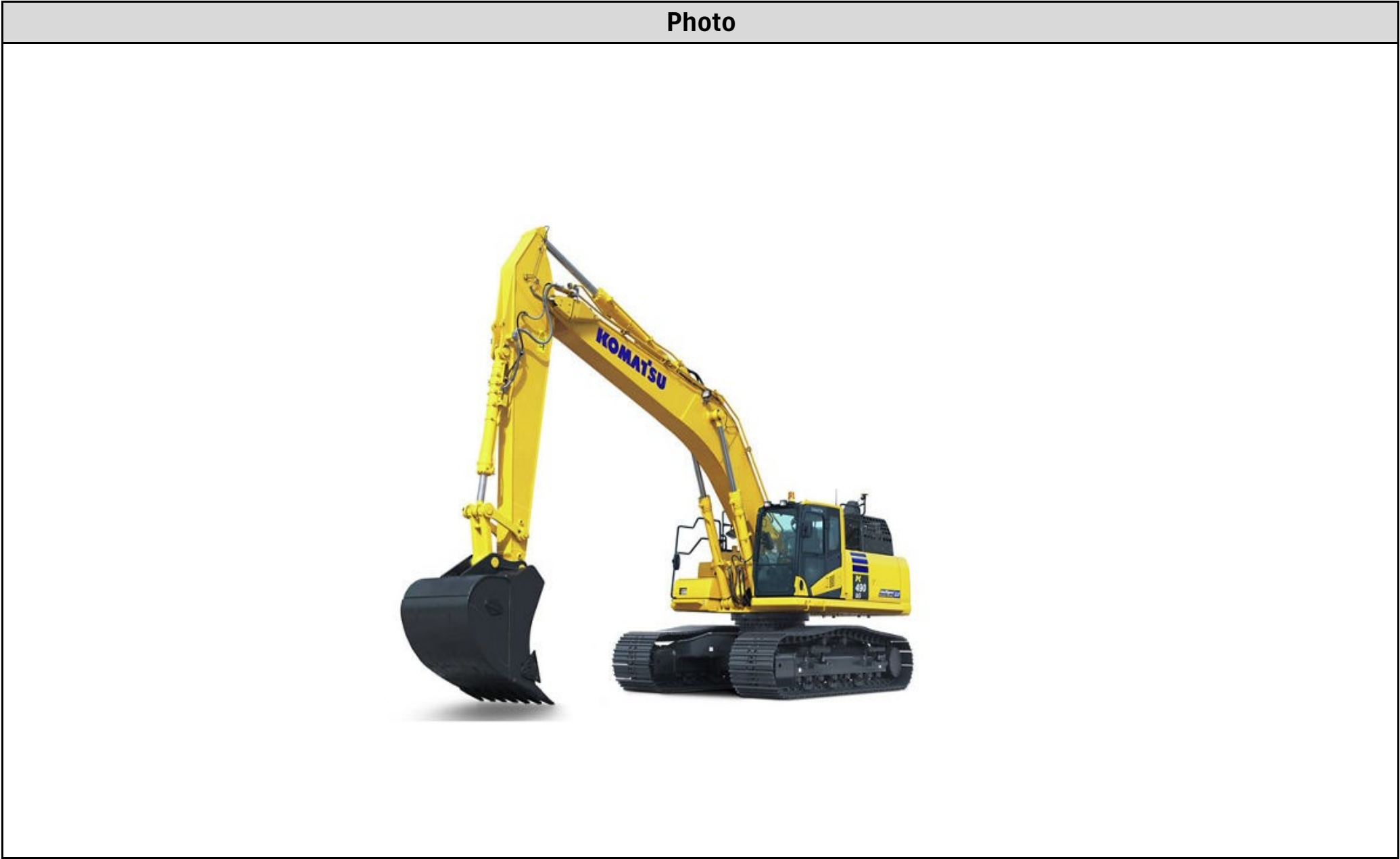
Briefly explain why the equipment is being replaced (if applicable).

It is common industry practice to rebuild specialized landfill equipment. This is the second rebuild for this unit, it is 16 years old. It was last done in 2020.

Photo



Capital Equipment (\$10k or greater)			
Item	Purchase Excavator for Mass Excavation		
Project/Department No.	1-O-200	Is this Replacement Equipment (yes/no)	Yes
Project Manager	Dean Headley	Estimated Purchase Month	January
Vendor if Known	TBD	Estimated In-Service Month	May
Estimated Cost of New Eq.	\$625,000	Number being Purchased	1
If purchasing 2 - the amount should be 2x the cost of 1			
Briefly explain the usage/purpose of the equipment and the estimated usable life.			
This purchase will be used for excavating dirt for daily cover from borrow areas and load haul trucks and transport to the working face. It can do many other functions around the landfill with ditch cleaning and well placement.			
Briefly explain why the equipment is being replaced (if applicable).			
This purchase will be a replacement for unit 218 which is a 2006 Cat 345 excavator and has 16000 hours which is well beyond its useful life.			



Capital Equipment (\$10k or greater)

Item	Purchase Utility Truck for Maintenance Supervisor
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Project/Department No.	1-O-120
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Is this Replacement Equipment (yes/no)	No
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Project Manager	Dean Headley
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Estimated Purchase Month	January
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Vendor if Known	TBD
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Estimated In-Service Month	May
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Estimated Cost of New Eq.	\$90,000
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Number being Purchased	1
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If purchasing 2 - the amount should be 2x the cost of 1

Briefly explain the usage/purpose of the equipment and the estimated usable life.

The new maintenance supervisor will need a utility truck to work out of maintaining facility issues in the landfill and the transfer station locations, this unit will be equipped with a snow plow and salt box for snow maintenance, the useful life of this vehicle will be 5 years.

Briefly explain why the equipment is being replaced (if applicable).

This unit is an addition to the fleet adding personall since we added facilities with the Alum Creek Center and Roberts Road.

Photo



Capital Equipment (\$10k or greater)

Item	Purchase Shuttle Bus
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Project/Department No.	3-D-604	Is this Replacement Equipment (yes/no)	No
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Project Manager	Dean Headley	Estimated Purchase Month	January
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Vendor if Known	TBD	Estimated In-Service Month	May
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Estimated Cost of New Eq.	\$150,000	Number being Purchased	1
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If purchasing 2 - the amount should be 2x the cost of 1

Briefly explain the usage/purpose of the equipment and the estimated usable life.

Purchase a shuttle type tour bus for the programs department and the AOB to administer tours when SWACO has visitors.

Briefly explain why the equipment is being replaced (if applicable).

We currently have a 15 passenger van that doesn't work well with larger groups.

Photo



Capital Equipment (\$10k or greater)

Item	Purchase Fleet Service Truck		
Project/Department No.	1-O-110	Is this Replacement Equipment (yes/no)	Yes
Project Manager	Dean Headley	Estimated Purchase Month	January
Vendor if Known	TBD	Estimated In-Service Month	May
Estimated Cost of New Eq.	\$245,000	Number being Purchased	1
If purchasing 2 - the amount should be 2x the cost of 1			

Briefly explain the usage/purpose of the equipment and the estimated usable life.
This unit will be used for fleet service of 35 tractor trailers that run from 2 different transfer stations. This unit will be utilized on the daily basis for maintaing the fleet trucks and recycle trucks.

Briefly explain why the equipment is being replaced (if applicable).
This unit will replace unit 332 which is a 2004 service truck and well beyond is useful life.

Photo



Capital Equipment (\$10k or greater)			
Item	Purchase Compact Loader for Compost Facility		
Project/Department No.	3-O-488	Is this Replacement Equipment (yes/no)	No
Project Manager	Dean Headley	Estimated Purchase Month	January
Vendor if Known	TBD	Estimated In-Service Month	May
Estimated Cost of New Eq.	\$125,000	Number being Purchased	1
If purchasing 2 - the amount should be 2x the cost of 1			
Briefly explain the usage/purpose of the equipment and the estimated usable life.			
Purchase compact loader to maintain the compost facility, unit will have bucket and fork with quick attach and be utilized at 2 locations with the green mountain units to produce compost.			
Briefly explain why the equipment is being replaced (if applicable).			
This will be an addition to the fleet and used with the compost facility.			



Capital Equipment (\$10k or greater)

Item	Modify 6 Existing Tipper Trailers for New Compactor		
Project/Department No.	1-O-410	Is this Replacement Equip. (yes/no)	Yes
Project Manager	Dean Headley	Estimated Purchase Month	January
Vendor if Known	TBD	Estimated In-Service Month	September
Estimated Cost	\$220,000	Number being Purchased	6
If purchasing 2 - the amount should be 2x the cost of 1			

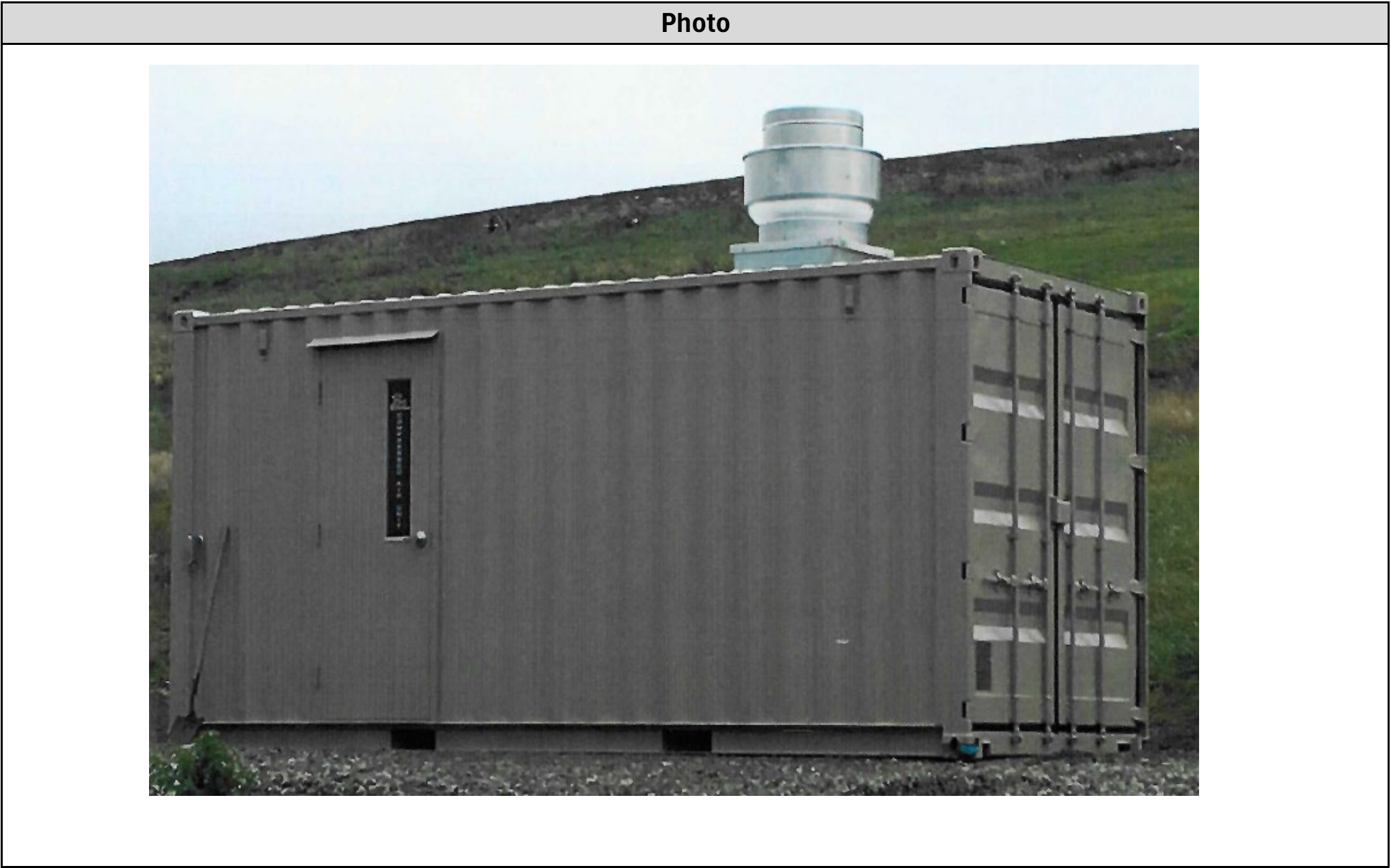
Briefly explain the usage/purpose of the equipment and the estimated usable life.
SWACO Operations has a need to modify six of our existing transfer trailers to support the operation of the new SSI preload compactor being installed at the Morse Road Transfer Station. The modifications will include replacing the tarps with solid roofs and changing the rear doors from top-hinged to side-swinging, allowing waste to be loaded directly into the back by the compactor. This project will allow us to re-purpose our existing trailers for this new function, ensuring reliable and efficient hauling from the transfer station to the landfill. This a carryover amount from 2026 CEP

Briefly explain why the equipment is being replaced (if applicable).

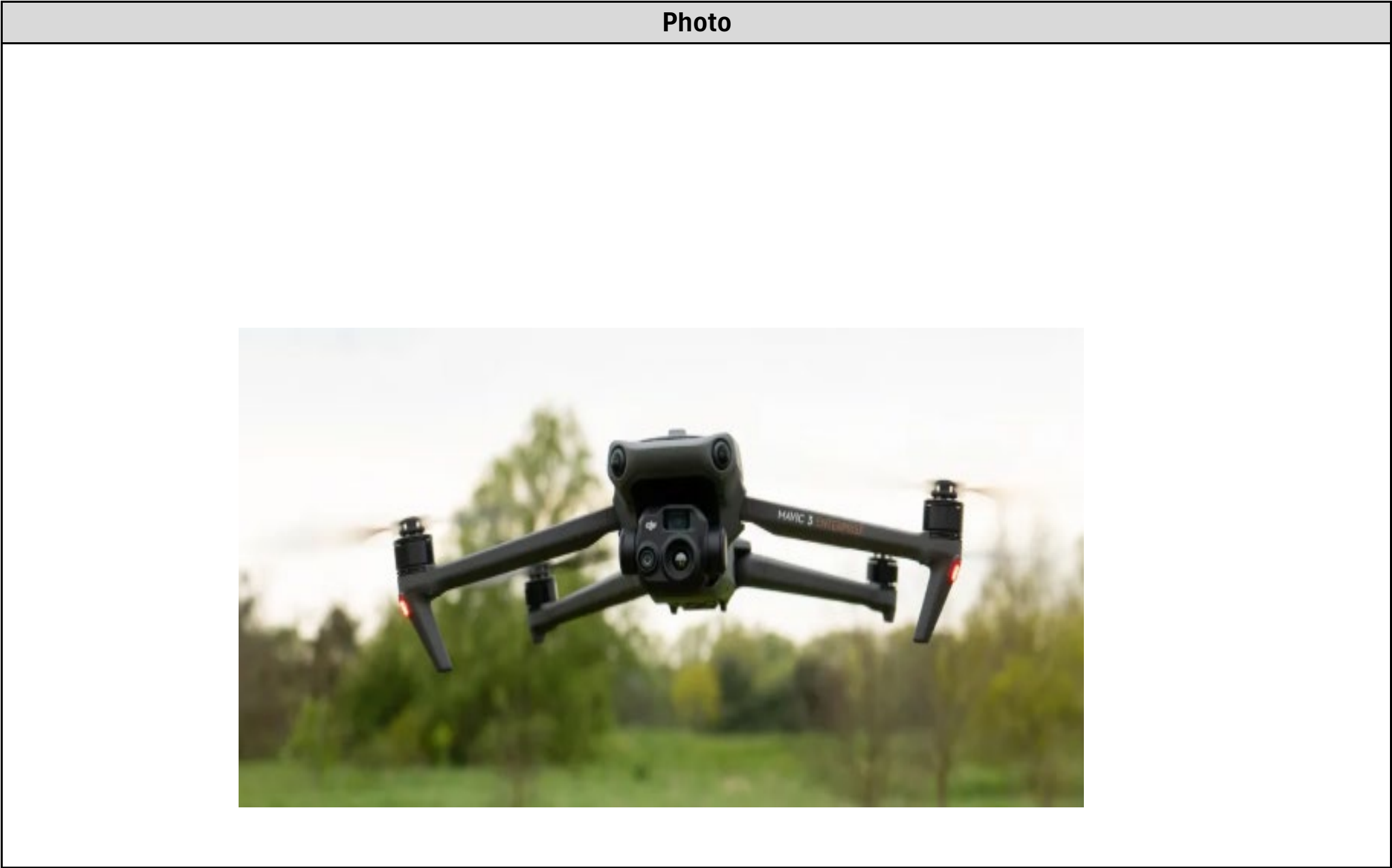
Photo



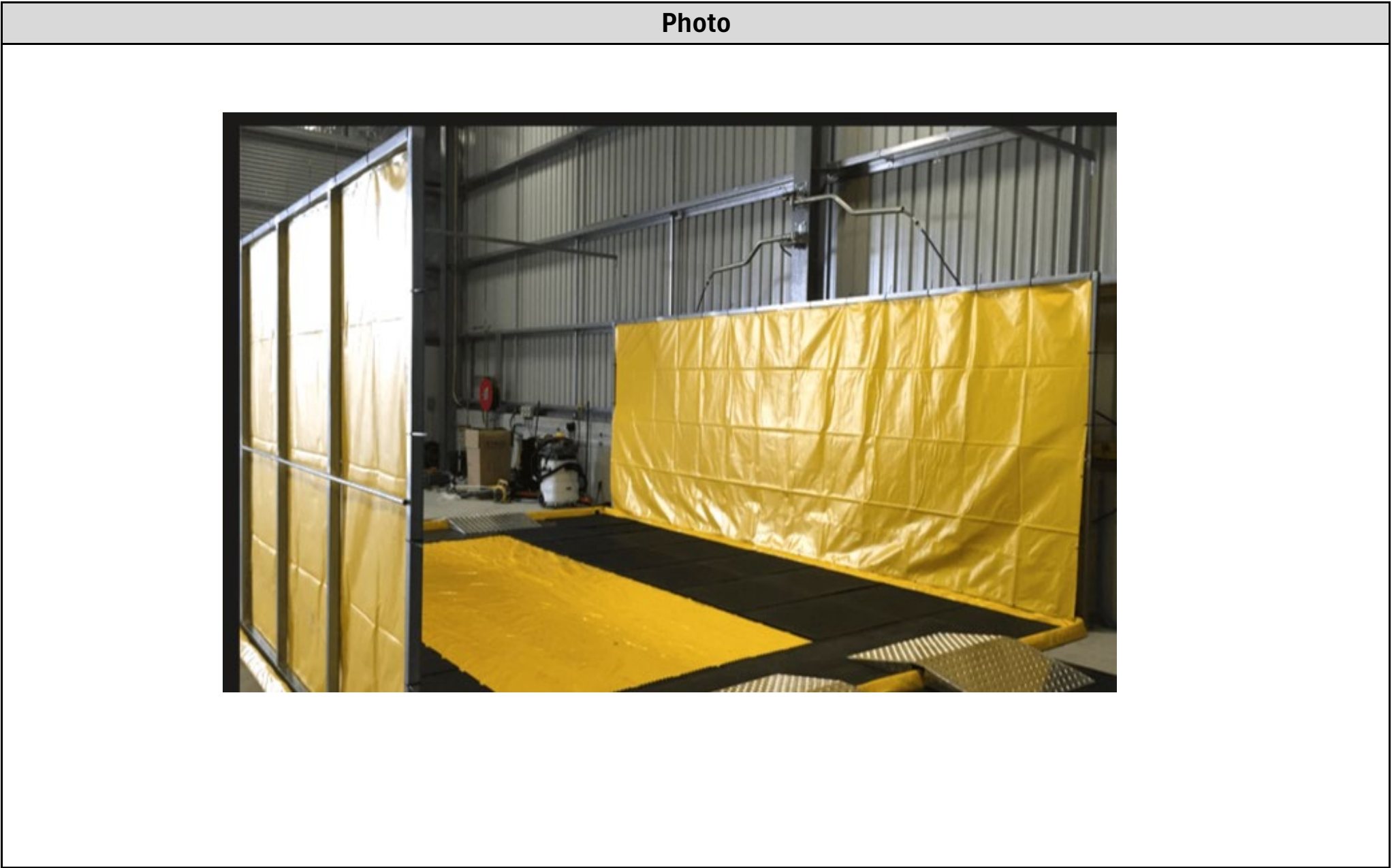
Capital Outlay (\$10k or greater)			
Item	New Air Compressor Pod		
Project/Department No.	1-O-204	Is this Replacement Equipment (yes/no)	No
Project Manager	Daniel Fannin	Estimated Purchase Month	January
Vendor if Known	TBD	Estimated In-Service Month	April
Estimated Cost of New Eq.	\$150,000	Number being Purchased	1
If purchasing 2 - the amount should be 2x the cost of 1			
Briefly explain the usage/purpose of the equipment and the estimated usable life.			
As more dewatering pumps are installed at FCSL, the need for additional air capacity grows. The site will need another air compressor to accommodate the additional pumps.			
Briefly explain why the equipment is being replaced (if applicable).			



Capital Outlay (\$10k or greater)			
Item	Drone Heat Sensor Attachment		
Project/Department No.	1-O-200	Is this Replacement Equipment (yes/no)	No
Project Manager	Chad Bellenie	Estimated Purchase Month	January
Vendor if Known	TBD	Estimated In-Service Month	March
Estimated Cost of New Eq.	\$40,000	Number being Purchased	1
If purchasing 2 - the amount should be 2x the cost of 1			
Briefly explain the usage/purpose of the equipment and the estimated usable life.			
Our new drone is large enough to accommodate a heat sensor attachment. This would allow supplemental cover integrity inspections and is a best practice in identifying any GHG leaks.			
Briefly explain why the equipment is being replaced (if applicable).			



Capital Outlay (\$10k or greater)			
Item	Operations Garage Wash Bay Pit		
Project/Department No.	1-O-200	Is this Replacement Equipment (yes/no)	No
Project Manager	Wes Jordan	Estimated Purchase Month	July
Vendor if Known	TBD	Estimated In-Service Month	August
Estimated Cost of New Eq.	\$100,000	Number being Purchased	1
If purchasing 2 - the amount should be 2x the cost of 1			
Briefly explain the usage/purpose of the equipment and the estimated usable life.			
The wash bay in the operations garage needs more debris containment than is currently designed in order to function properly.			
Briefly explain why the equipment is being replaced (if applicable).			



Capital Outlay (\$10k or greater)			
Item	Mobile CCTV Trailer		
Project/Department No.	1-O-200	Is this Replacement Equipment (yes/no)	No
Project Manager	Tyler Bryant	Estimated Purchase Month	January
Vendor if Known	Paladin	Estimated In-Service Month	February
Estimated Cost of New Eq.	\$45,000	Number being Purchased	1
If purchasing 2 - the amount should be 2x the cost of 1			
Briefly explain the usage/purpose of the equipment and the estimated usable life.			
Mobile CCTV trailer for surveillance of the landfill working face. This will be a joint project with OPS and Programs. OPS will use the CCTV for surveillance, Programs will use the CCTV for educational purposes. Estimated usable life is 5-7 years.			
Briefly explain why the equipment is being replaced (if applicable).			



Capital Outlay (\$10k or greater)

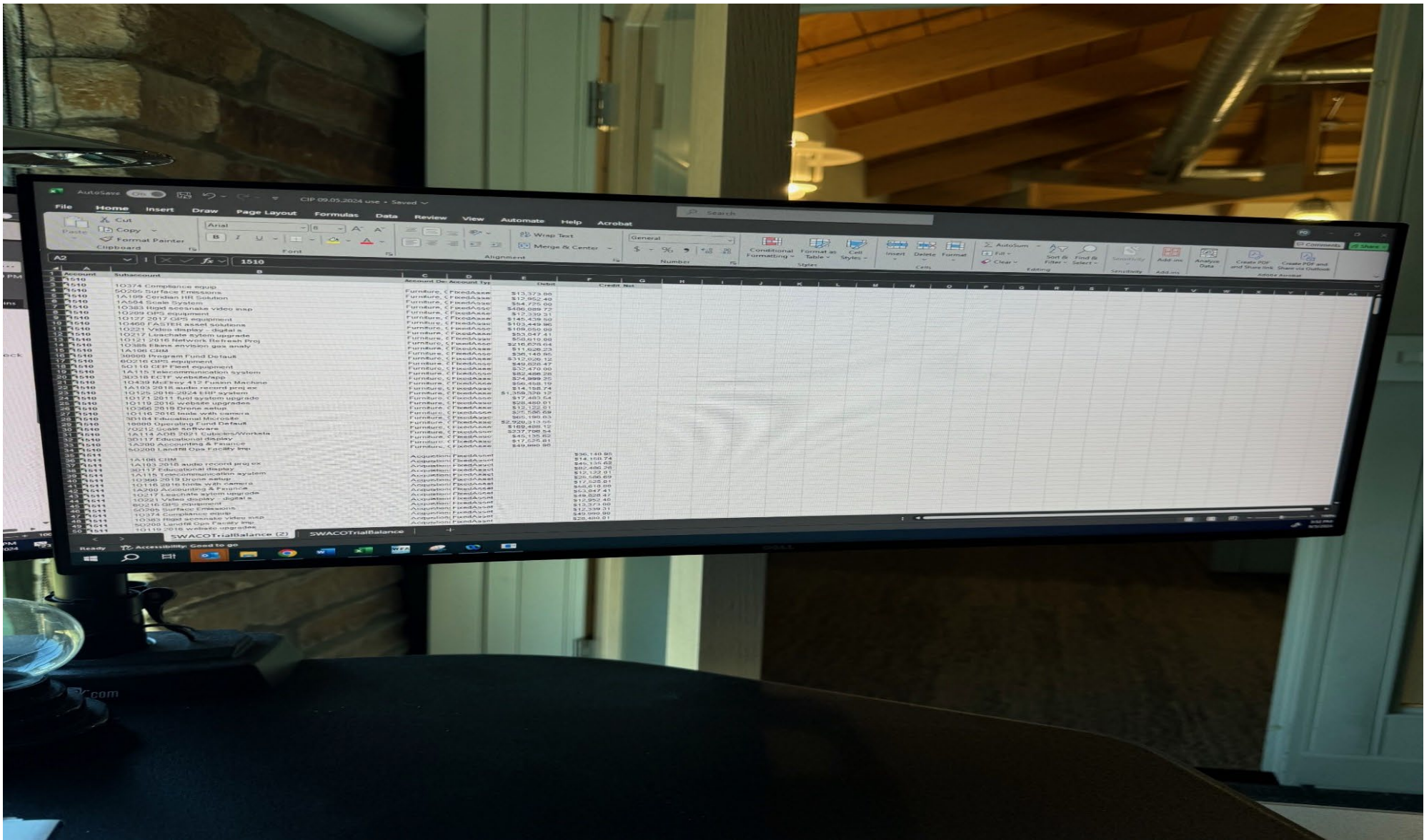
Item	Bid Software		
Project/Department No.	1-A-200	Replacement Equipment (yes/no)	No
Project Manager	Patrick O'Block	Estimated Purchase Month	TBD
Vendor if Known	TBD	Estimated In-Service Month	TBD
Estimated Cost of New Eq.	\$40,000	Number being Purchased	1
If purchasing 2 - the amount should be 2x the cost of 1			

Briefly explain the usage/purpose of the equipment and the estimated usable life.

Bid software will be purchased to help manage and track bids for competitive projects.

Briefly explain why the equipment is being replaced (if applicable).

Photo



Capital Outlay (\$10k or greater)			
Item	Fuel Master Live ("FM Live")		
Project/Department No.	1-O-110	Is this Replacement Equip. (yes/no)	No
Project Manager	Dean Headley	Estimated Purchase Month	January
Vendor if Known	TBD	Estimated In-Service Month	February
Estimated Cost	\$65,000	Number being Purchased	1
If purchasing 2 - the amount should be 2x the cost of 1			
Briefly explain the usage/purpose of the equipment and the estimated usable life.			
We are purchasing FM Live from Fuel Master to improve fuel tracking and reporting within the SWACO Fleet Department. Sensors will be installed on all diesel and gasoline-powered equipment and vehicles, automatically transmitting unit numbers and gallons consumed directly into the Faster Asset Management system we currently use. This integration will increase accuracy, reduce manual entry, and provide real-time fuel usage data for better fleet management. Carryover from 2026			
Briefly explain why the equipment is being replaced (if applicable).			
NA			

